

Growth and value creation

Capital markets update
16 February 2023



Disclaimer

The Materials speak only as of their date, and the views expressed are subject to change based on a number of factors, including, without limitation, macroeconomic and equity market conditions, investor attitude and demand, the business prospects of the Group and other specific issues. The Materials and the conclusions contained herein are necessarily based on economic, market and other conditions, as in effect on, and the information available to the Company as of, their date. The Materials do not purport to contain all information required to evaluate the Company, the Group and/or their respective financial position. The Materials should be reviewed together with the Company's Annual Report 2021. The Materials contain certain financial information, including financial figures for and as of 31 December, 2022 that is preliminary and unaudited, and that has been rounded according to established commercial standards. Further, certain financial data included in the Materials consists of financial measures which may not be defined under IFRS or Norwegian GAAP. These financial measures may not be comparable to similarly titled measures presented by other companies, nor should they be construed as an alternative to other financial measures determined in accordance with IFRS or Norwegian GAAP.

The Company strongly suggests that each Recipient seeks its own independent advice in relation to any financial, legal, tax, accounting or other specialist advice; no such advice is given by the Materials. Nothing herein shall be taken as constituting the giving of investment advice and the Materials are not intended to provide, and must not be taken as, the exclusive basis of any investment decision or other valuation and should not be considered as a recommendation by the Company (or any of its affiliates) that any Recipient enters into any transaction. The Materials comprise a general summary of certain matters in connection with the Group. The Materials do not purport to contain all the information that any Recipient may require to make a decision with regards to any transaction. Any decision as to whether to enter into any transaction should be taken solely by the relevant Recipient. Before entering into such transaction, each Recipient should take steps to ensure that it fully understands such transaction and has made an independent assessment of the appropriateness of such transaction in the light of its own objectives and circumstances, including the possible risks and benefits of entering into such transaction.

The Materials may constitute or include forward-looking statements. Forward-looking statements are statements that are not historical facts and may be identified by words such as "plans", "targets", "aims", "believes", "expects", "projects", "anticipates", "intends", "estimates", "will", "may", "continues", "should" and similar expressions. Any statement, estimate or projections included in the Materials (or upon which any of the conclusion contained herein are based) with respect to anticipated future performance (including, without limitation, any statement, estimate or projection with respect to the condition (financial or otherwise), prospects, business strategy, plans or objectives of the Group and/or any of its affiliates) reflect, at the time made, the Company's beliefs, intentions and current targets /aims and may prove not to be correct. Although the Company believes that these assumptions were reasonable when made, these assumptions are inherently subject to significant known and unknown risks, uncertainties, contingencies and other important factors which are difficult or impossible to predict and are beyond its control. The Company does not intend or assume any obligation to update these forward-looking statements since they are based solely on the circumstances at the date of publication.

To the extent available, the industry, market and competitive position data contained in the Materials come from official or third-party sources. Third-party industry publications, studies and surveys generally state that the data contained therein have been obtained from sources believed to be reliable, but that there is no guarantee of the accuracy or completeness of such data. While the Company believes that each of these publications, studies and surveys has been prepared by a reputable source, none of the Company, its affiliates or any of its or their respective representatives has independently verified the data contained therein. In addition, certain of the industry, market and competitive position data contained in the Materials come from the Company's own internal research and estimates based on the knowledge and experience of the Company in the markets in which it has knowledge and experience. While the Company believes that such research and estimates are reasonable, they, and their underlying methodology and assumptions, have not been verified by any independent source for accuracy or completeness and are subject to change and correction without notice. Accordingly, reliance should not be placed on any of the industry, market or competitive position data contained in the Materials.

The Materials are not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation of such jurisdiction or which would require any registration or licensing within such jurisdiction. Any failure to comply with these restrictions may constitute a violation of the laws of any such jurisdiction. The Company's securities have not been registered and the Company does not intend to register any securities referred to herein under the U.S. Securities Act of 1933 (as amended) or the laws of any state of the United States. This document is also not for publication, release or distribution in any other jurisdiction where to do so would constitute a violation of the relevant laws of such jurisdiction nor should it be taken or transmitted into such jurisdiction and persons into whose possession this document comes should inform themselves about and observe any such restrictions.

Agenda Capital Markets Update

10:00 – 10:05 Welcome Ida Marie Fjellheim,
VP Investor Relations

10:05 – 10:15 Q4 and full-year 2022 results Stefano Pujatti, CFO

10:15 – 11:30 **A leading E&P independent on the attractive NCS**
Delivering growth and operational excellence
Becoming an ESG leader
Financial framework Torger Rød, CEO
Stefano Pujatti, CFO

11:30 – 12:00 Q&A

12:00 – 12:45 Lunch

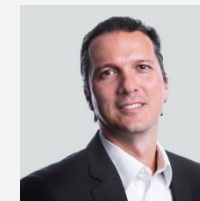
12:45 – 13:55 Deep dive 1:
Exploration and Production
Project Development and Supply Chain Management Rune Oldervoll, EVP
Atle Reinseth, EVP

Deep dive 2:
Technology, Drilling and Subsurface
Commercial Ingrid Sølvsberg, EVP
Ove-André Årdal, SVP

Today's presenters



Torger Rød
CEO



Stefano Pujatti
CFO



Rune Oldervoll
Exploration &
Production



Atle Reinseth
Project Development
& SCM

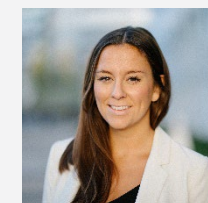


Ingrid Sølvsberg
Technology, Drilling
& Subsurface



Ove André Årdal
Commercial

Moderators



Ida Marie Fjellheim
Investor Relations



Stian Salmi Seipæjævi
Investor Relations

A leading E&P independent on the attractive NCS



Growth on track,
sustained value creation

Path to
ESG leadership

Strong cash flow,
attractive distributions

Robust
portfolio

Strong gas
position

High value
growth

Exploration
excellence

Partner of
choice

World class
capabilities

Q4 2022 results



Fourth quarter 2022 highlights

Safe and stable production

- Q4 production 214 kboepd, 220 kboepd for the full-year 2022
- Gas share of 37% in the quarter
- Continued focus on operational improvements

High realised gas prices

- Average realised price of ~115 USD/boe in the quarter, gas 182 USD/boe
- CFFO impacted by high tax payments and final payment to Exxon
- Capex within full-year guidance
- Dividend guidance of USD 270 million for Q1 2023

Continued solid financial position

- USD ~4 billion in available liquidity at year-end
- Leverage ratio of 0.3x at year-end 2022
- Successfully issued USD 2 billion of bonds in the US debt market

Strong exploration performance

- Operator of the largest NCS discovery
- 2022 exploration success rate of 57%¹



Key performance indicators

Q4 2022 vs. Q3 2022

Actual serious incidents frequency¹

0.1

(0.1)

Production

214 kboepd

(215)

Cash flow from operations

USD 443m

(1 503)

CO₂ emissions intensity

10.5 kg/boe

(10.4)

Production cost per boe

USD 14.1

(13.4)

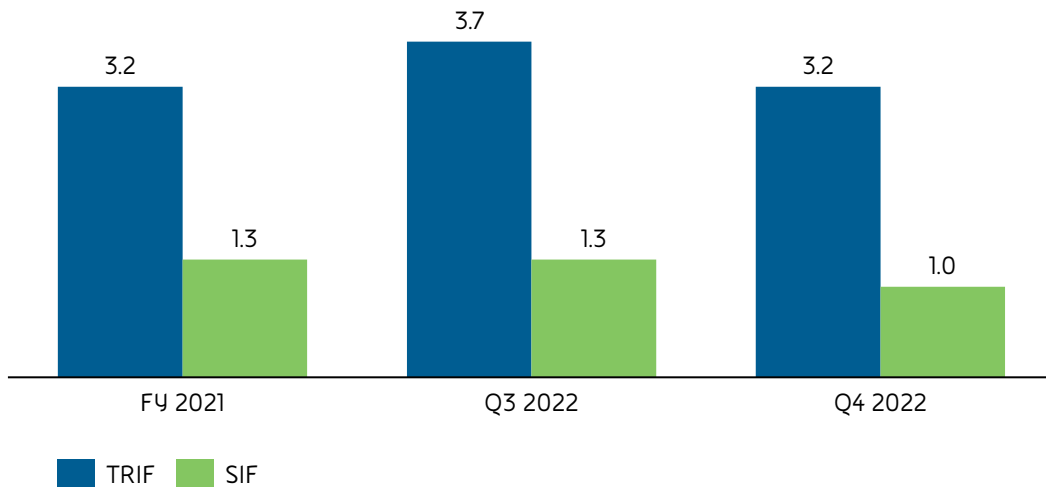
Dividend for the quarter

USD 300m

(290)

Safe operations

TRIF¹ and SIF²



- No serious incidents in the quarter
- Improvement seen on key safety metrics over the quarter
- Focus on reversing the trend through implemented initiatives, shared learnings and strengthened safety culture



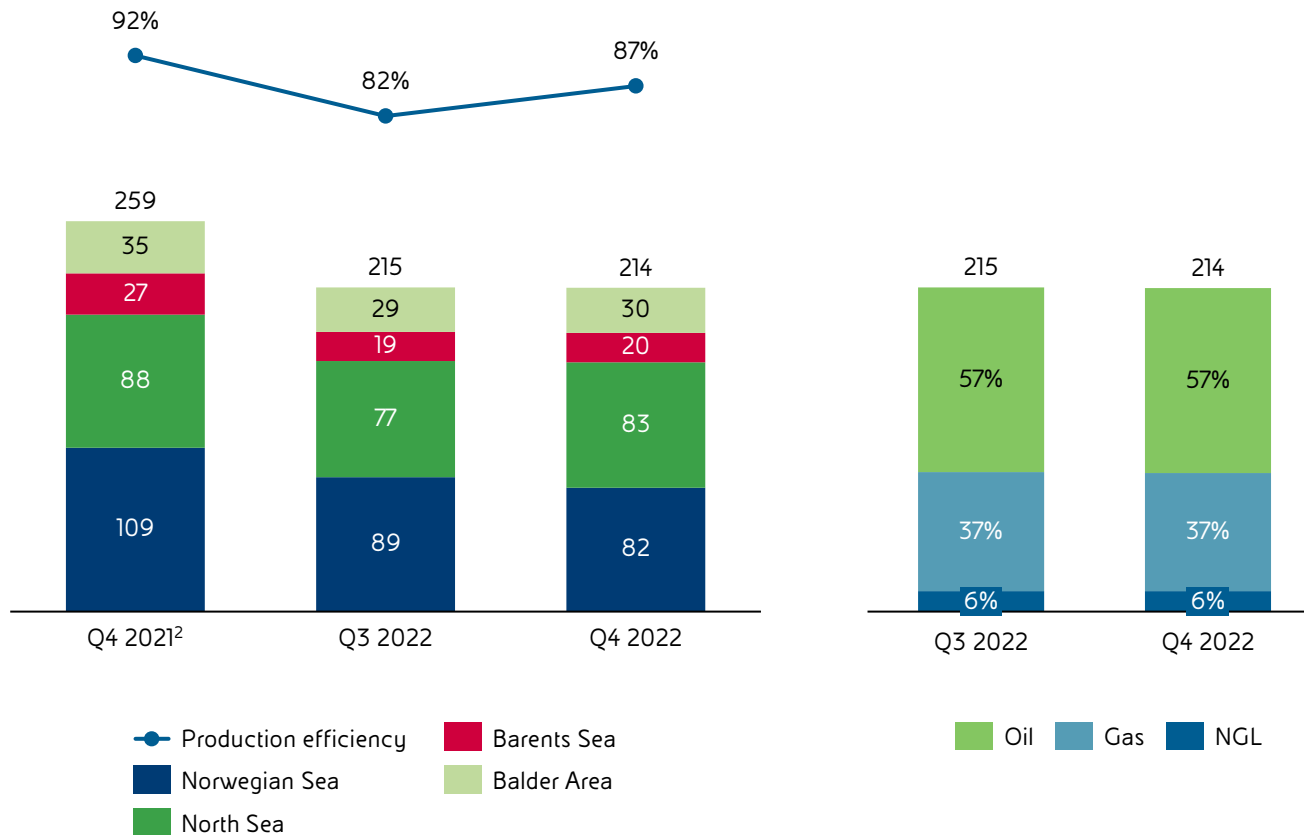
1. Total recordable incident frequency per million hours worked, 12 months rolling average

2. Total serious incident frequency per million hours worked, 12 months rolling average

Stable production with continued strong gas position

Production, production efficiency¹ and product mix

kboepd



- **Goliat**
 - Production efficiency of >96% in Q4
 - Well integrity issues resolved
- **Balder**
 - Production up 4 kboepd following restoration of shut-in production
- **Partner-operated assets**
 - Åsgard B - back at full capacity
 - Sleipner compressor repaired
 - Unplanned downtime on Grane
- Continued to reduce NGL recovery to increase gas sales
- 2022 full year production of 220 kboepd, versus 246 kboepd in 2021
- 2023 production guidance of 210-230 kboepd

1. Vår Energi operated assets

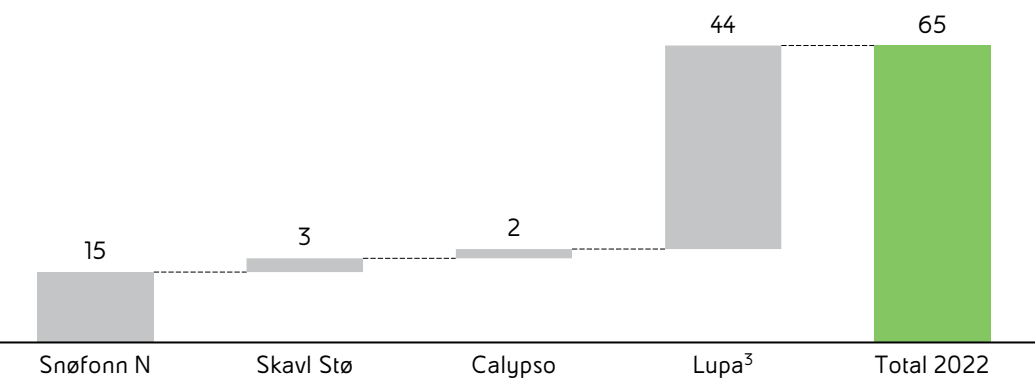
2. Production numbers presented for 2021 are based on a gas conversion of 6.65, whereas production in 2022 are based on a factor of 6.29

Continued exploration success

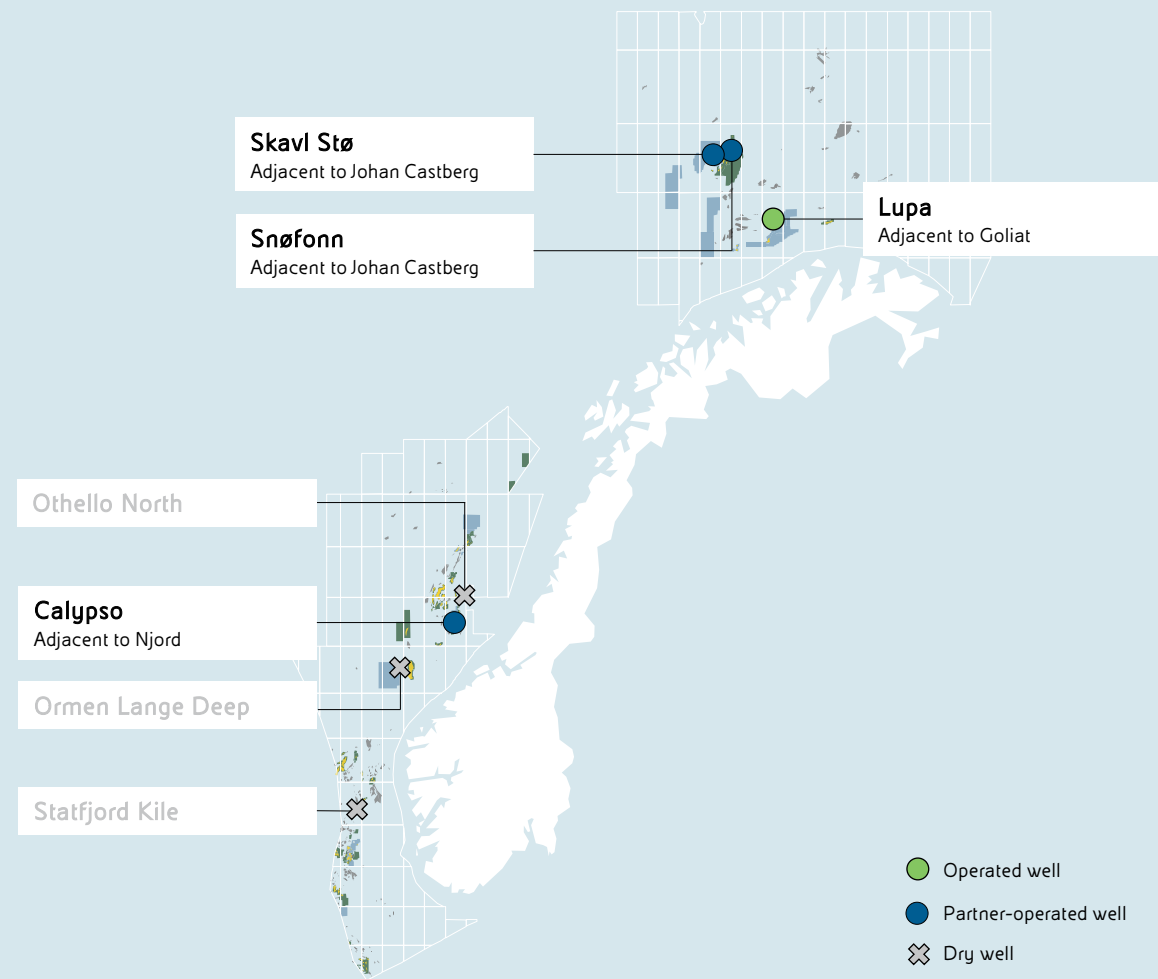
Strong results in 2022 exploration campaign

Discovery rate	Contingent resources ¹	Unit exploration cost
57%	~65	~0.2
4/7 wells	mmboe (net)	USD per boe

4 discoveries² adding significant contingent resources



High-value exploration near existing hubs



1. Net to Vår Energi
2. Technical discoveries
3. Largest discovery on NCS in 2022

Key financials

USD million	Q4 2022	Q3 2022	Q4 2021	FY 2022	FY 2021
Petroleum revenues	2 354	2 520	2 282	9 781	6 043
EBIT	1 531	1 363	1 249	6 369	3 059
Profit before taxes	1 793	1 071	1 137	5 856	2 647
Production cost (USD/boe)	14.1	13.4	13.4	13.5	12.0
Operating CF before tax	2 094	2 027	1 523	8 369	4 415
CFFO	443	1 503	951	5 682	4 580
CAPEX	800	599	710	2 593	2 585
NIBD / EBITDAX	0.3x	0.2x	1.0x	0.3x	1.0x
Available liquidity ¹	4 045	5 099	2 304	4 045	2 304

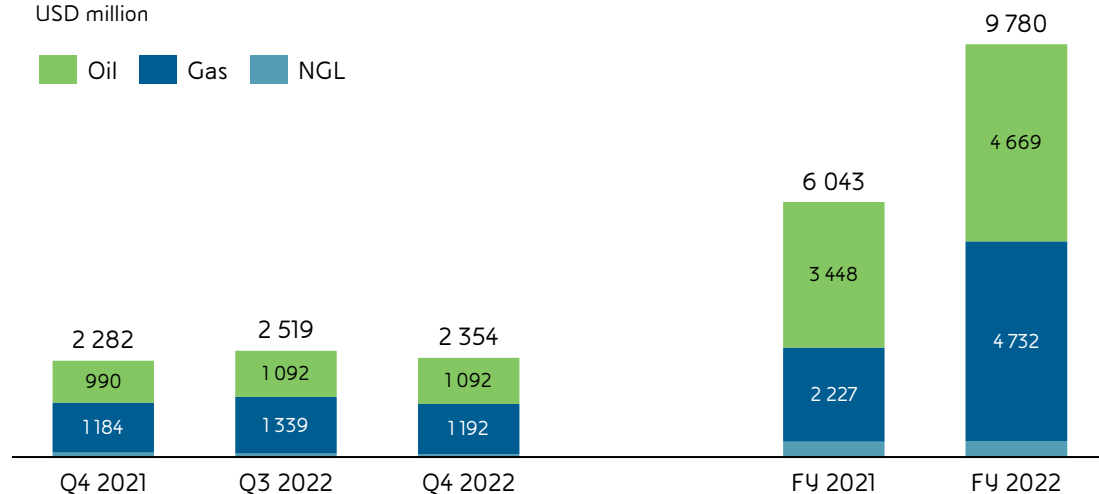


Strong gas price realisations

Total petroleum revenues

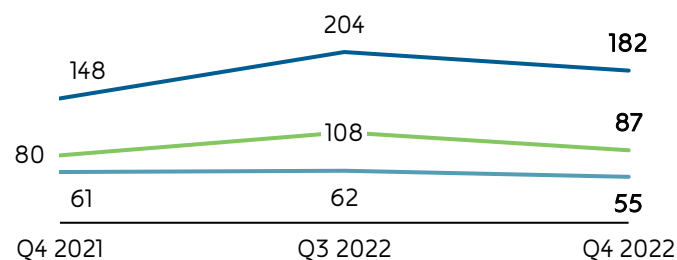
USD million

Oil Gas NGL



Realised prices

USD per boe



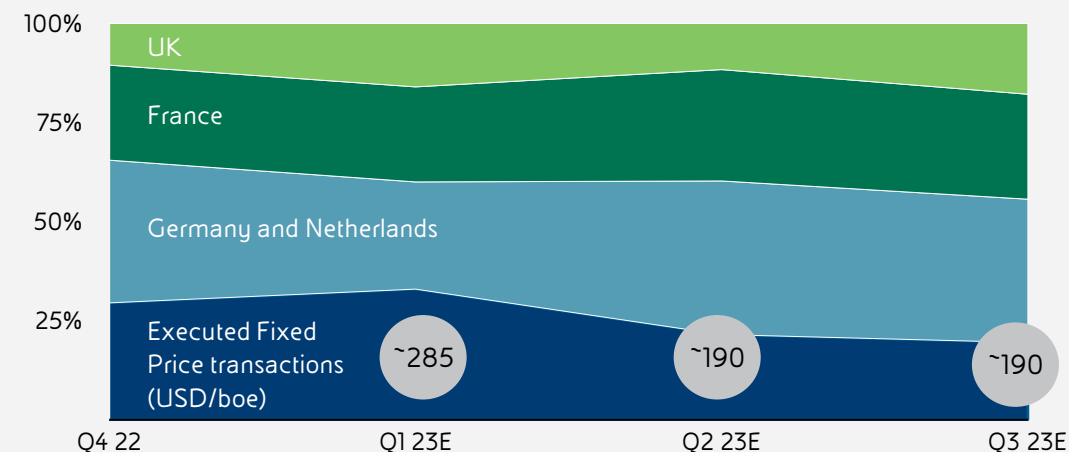
	FY 2022	FY 2021
Oil	102	70
Gas	175	80
NGL	65	45

Q4 2022 gas revenues

- Month and day ahead sales weighted towards France and Germany with ~30% of volumes exposed to high Month ahead prices
- Fixed price sales included contracts with Gas Year Ahead pricing started 1st Oct 2022 and a forward sale contract entered in January 2022

Indicative gas sales portfolio - current year¹

Gas sales split (%)

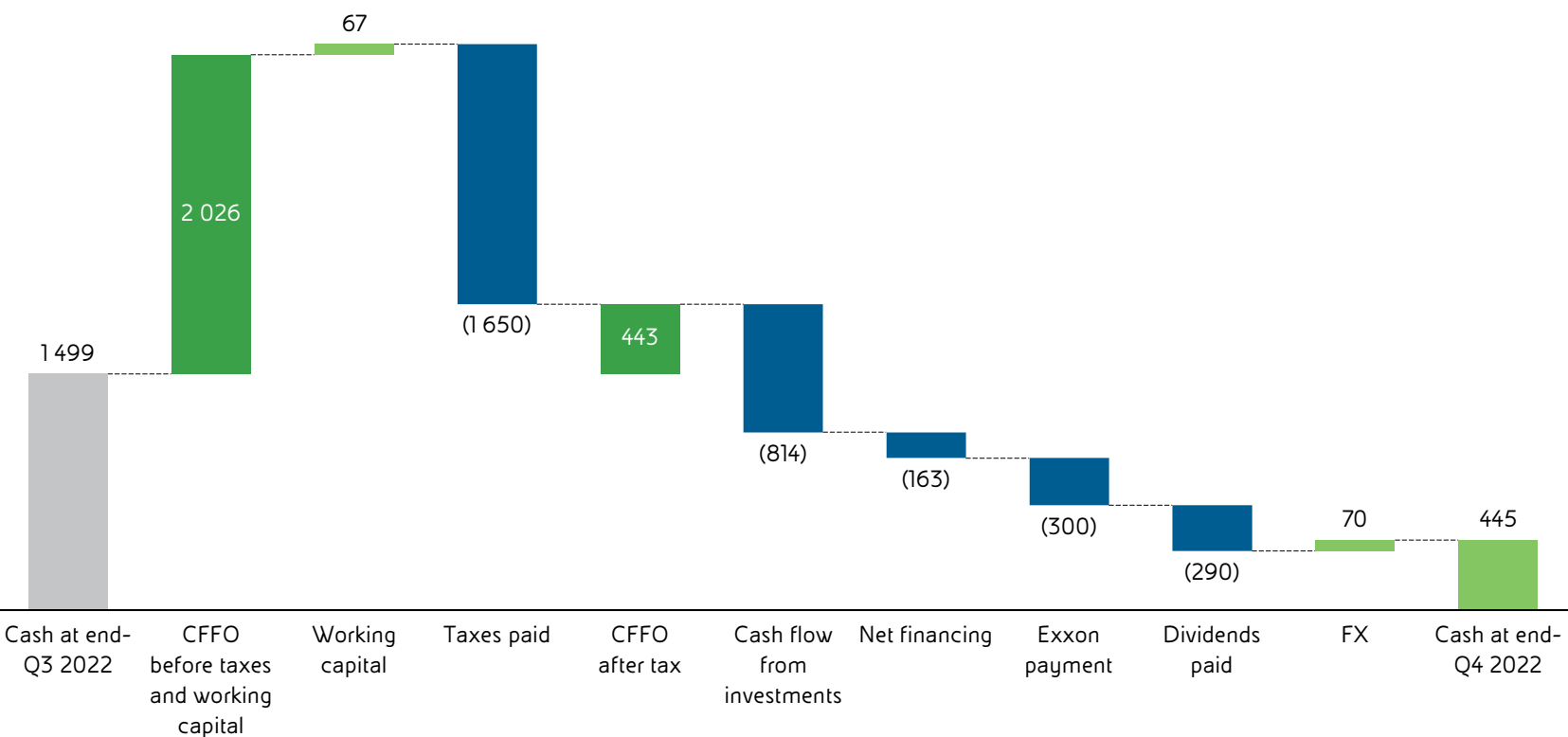


¹. Based on average exchange rates through January 2023

CFFO impacted by higher tax payments and payment to Exxon

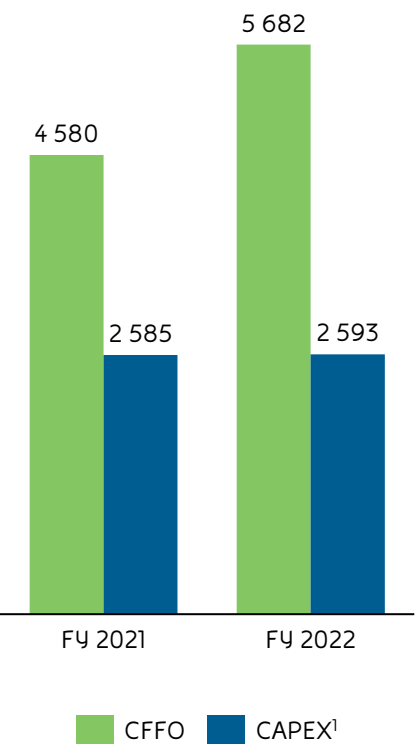
Cash flow development Q4 2022

USD million



CFFO and Capex

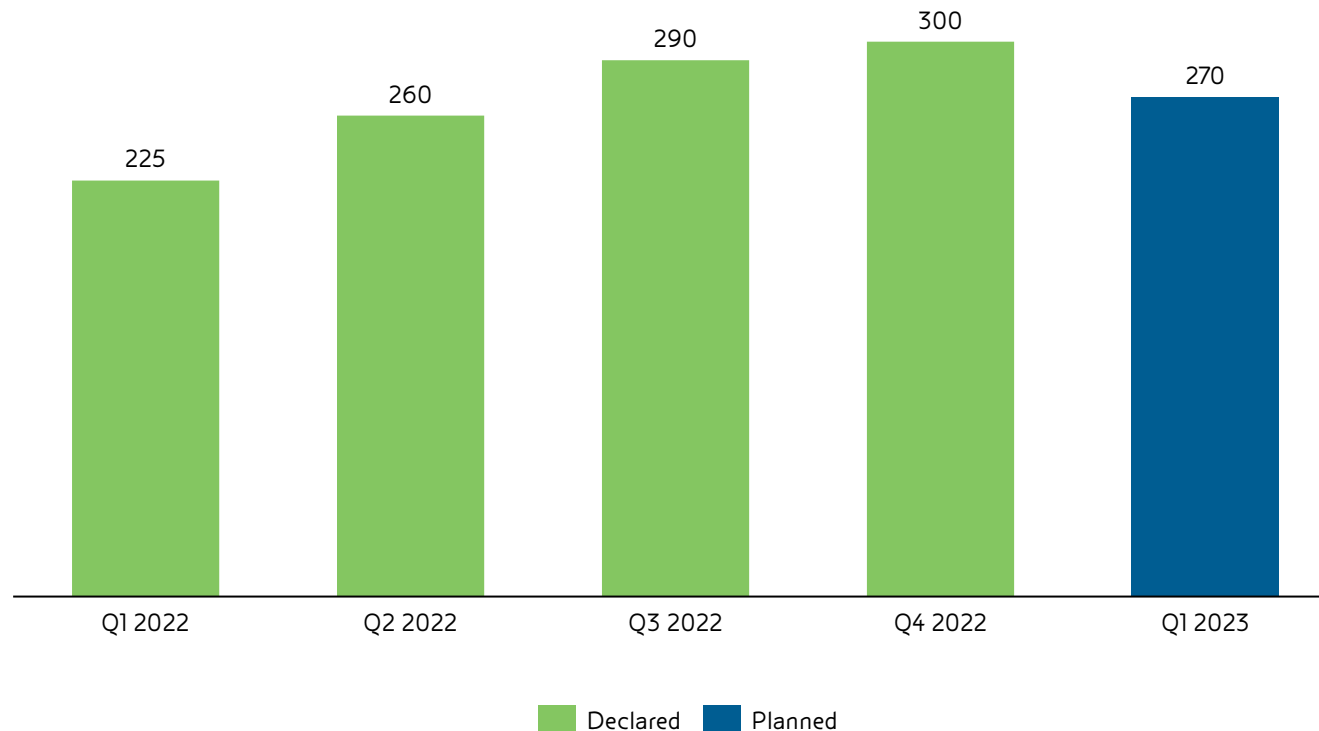
USD million



Continued attractive dividend distribution

Dividend distribution

USD million



- Dividend policy of 20-30% of cash flow from operations after tax over the cycle
- Dividend guiding for Q1 2023 of USD 270 million (~0.11 USD per share) compared to USD 225 million in Q1 2022
- For 2023, the plan is to distribute approximately 30% of CFFO after tax
- Dividend for Q4 2022 of USD ~0.12 per share to be paid 3 March 2023
 - Paid in NOK at exchange rate of NOK/USD 10.205

Growth and value
creation





Celebrating one year as a listed company

Market cap¹

~80

NOK billion

Dividend for 2022

1,075

USD million vs. guidance at IPO USD 800 million

Number of shareholders¹

~30,000

~19,000 at IPO

High engagement

>80%

of employees own Vår Energi share

Creating value as a leading pure-play E&P independent on the attractive NCS



Material and diversified production base



Maximising value creation with hub-centred strategy



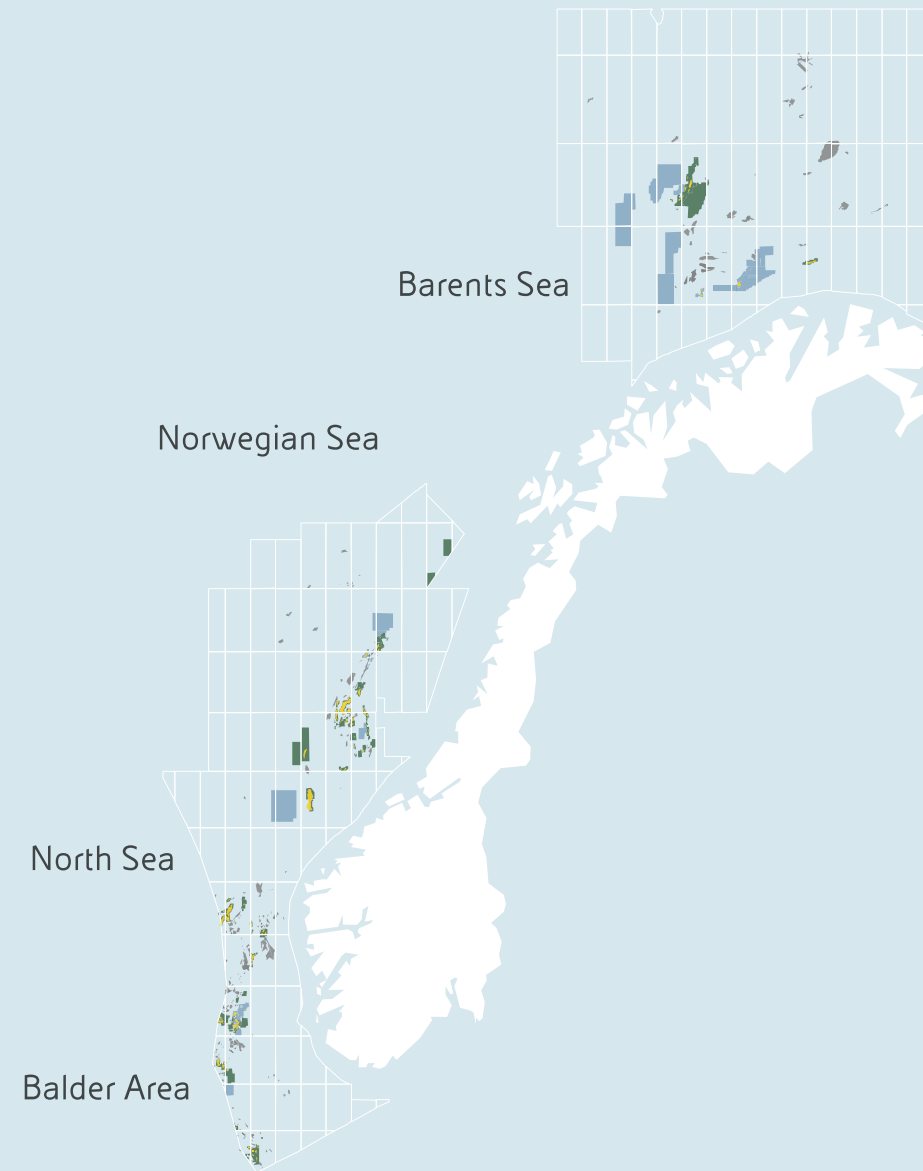
World-class capabilities, with tangible growth and track record



Credible path to net zero (scope 1 and 2) by 2030



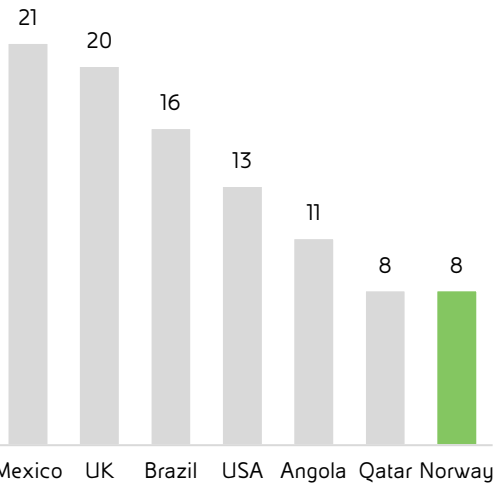
Material cash flow generation and Investment grade balance sheet supporting attractive and resilient distributions



The Norwegian Continental Shelf is an ideal foundation for value creation...

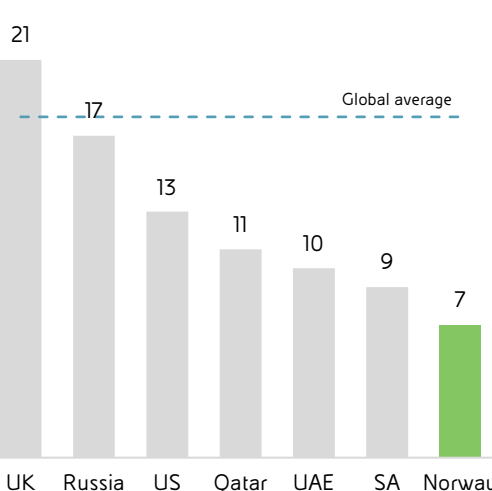
Cost competitive¹

Opex per boe 2022 (USD)



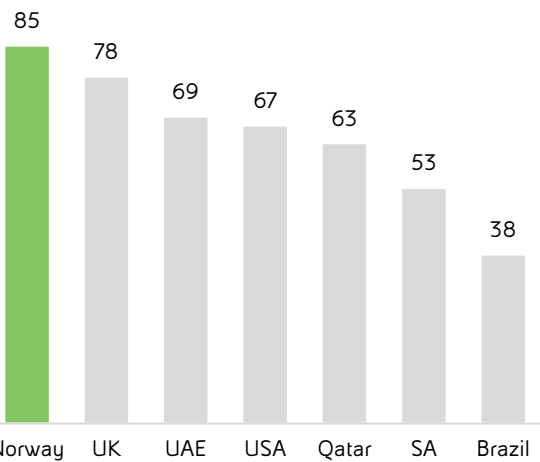
Lowest CO₂ footprint¹

Carbon intensity 2022 (kg CO₂/boe produced)



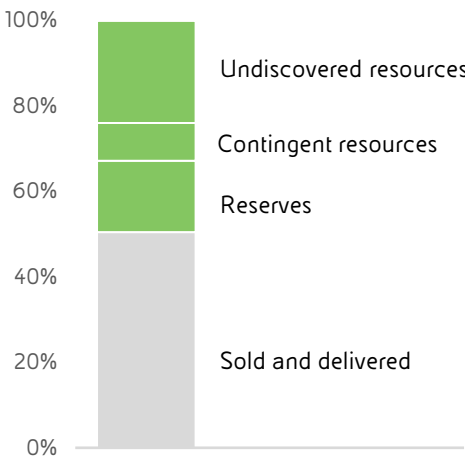
Reliable framework

Score "Transparency International's" Corruption Perception Index, 2021



Significant resources²

Total ~100bn boe



Production growth

Continued investment in developments

Continued exploration

Supportive and stable fiscal environment

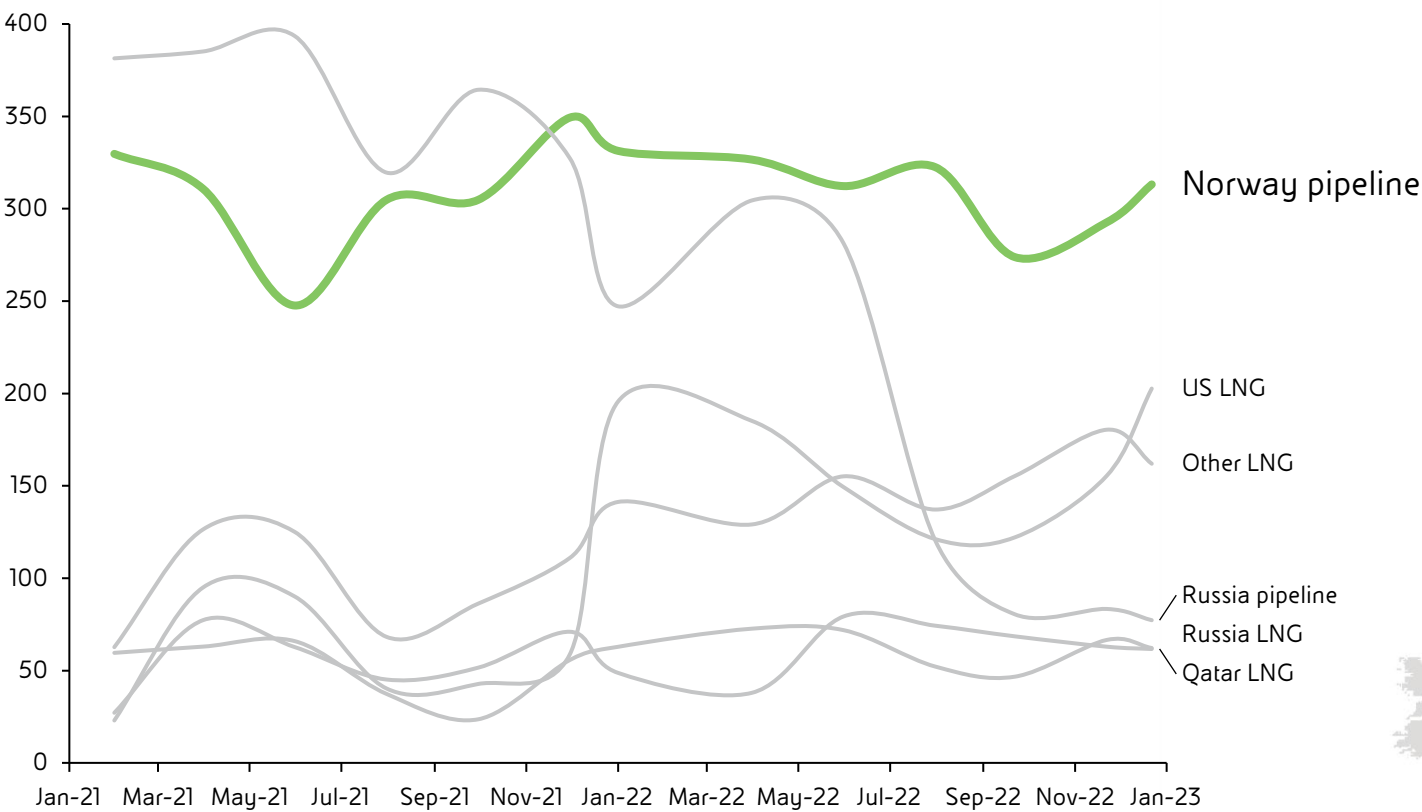
1. Source: Rystad Energy
2. Source: Norwegian Petroleum Directorate



...and a stable and secure energy supplier to Europe

Norway is the largest gas supplier to Europe¹

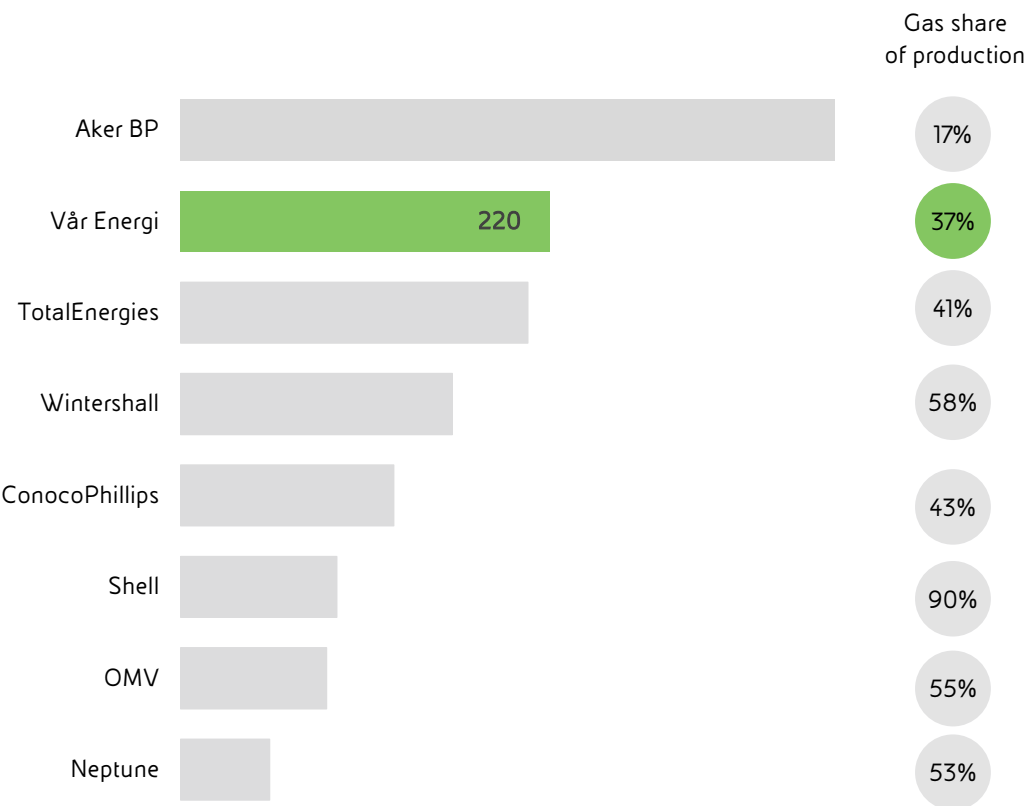
Gas imports to Europe, MMcmd



Vår Energi has a leading position on the NCS

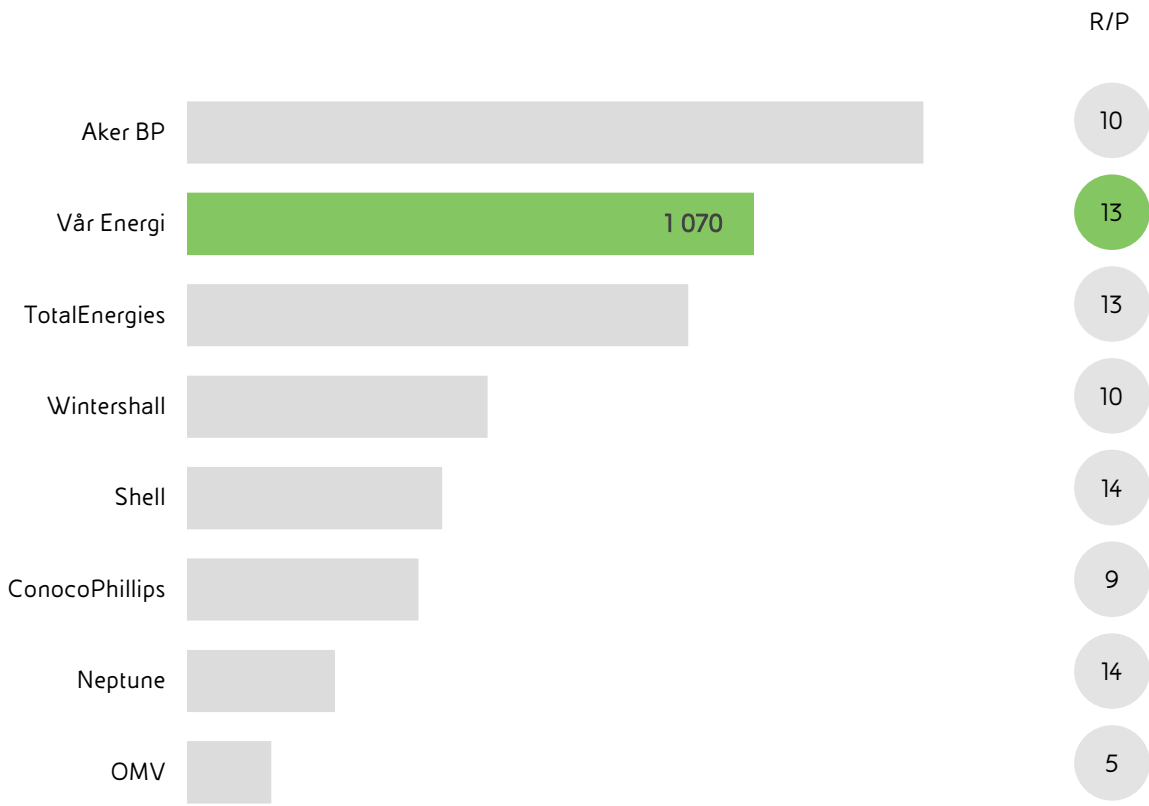
One of the largest independent NCS producers¹ ...

2022FY production (kboepd)



... with a solid reserve base and R/P²

2022YE reserves (mmboe)



1. Source: Rystad Energy and company filings. Includes NCS producers excluding Equinor and Petoro

2. Reserves year-end 2022 divided by FY 2022 production on the NCS

Robust portfolio and value-enhancing hub-centred strategy

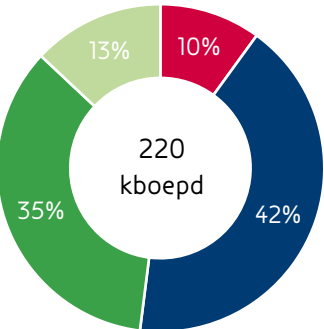
158 licenses
53 as operated

36 assets¹
4 as operator

37% gas share
FY 2022

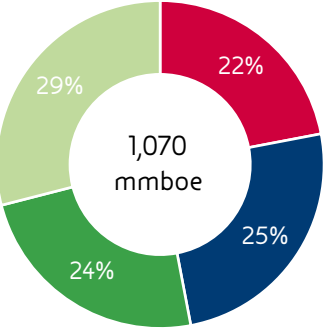
Strong diversification across four hub areas

Production split FY 2022



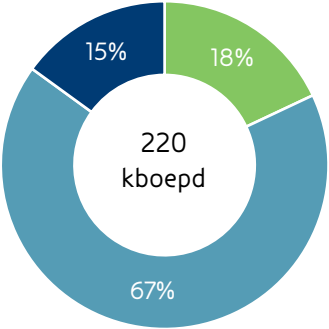
■ Barents Sea Area
■ Norwegian Sea
■ North Sea
■ Balder Area

2P reserves split YE 2022²



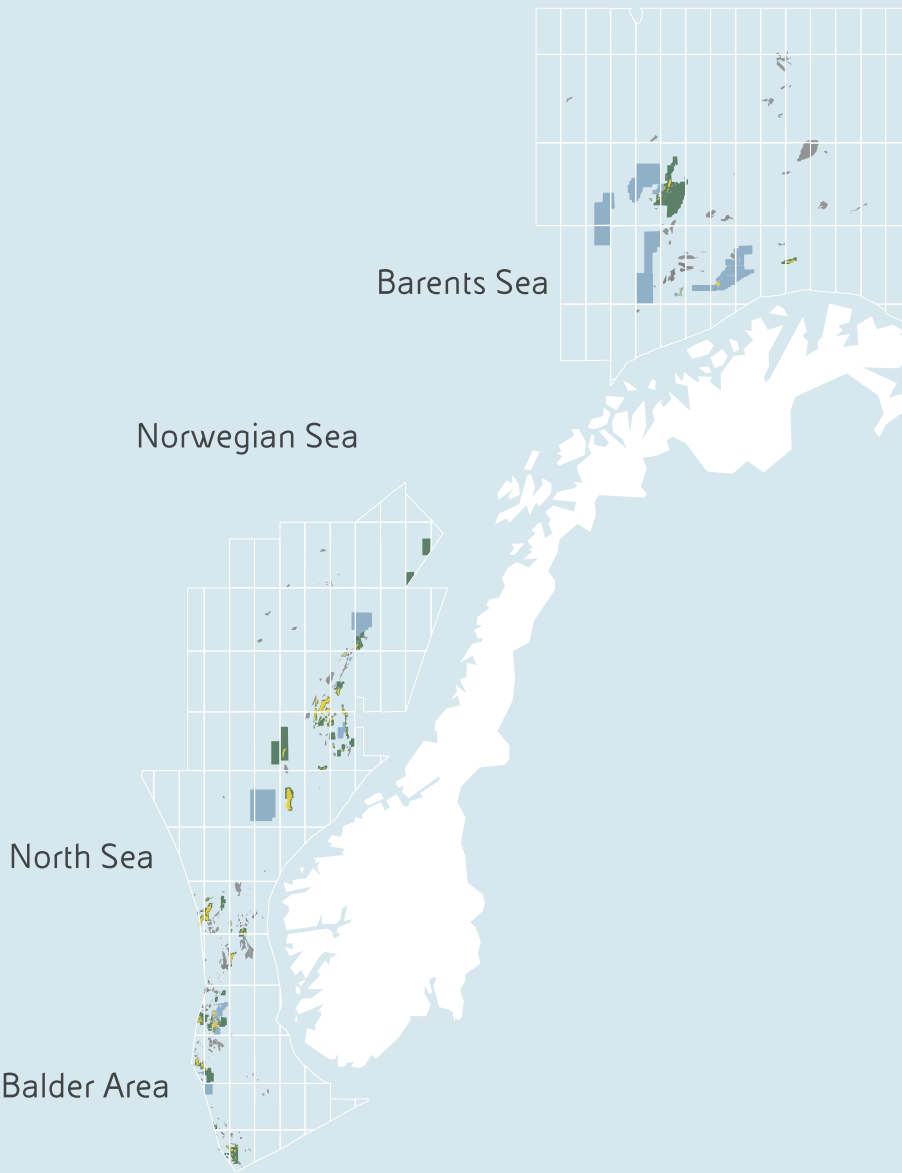
■ Barents Sea Area
■ Norwegian Sea
■ North Sea
■ Balder Area

Production split per operator FY 2022



■ Vår Energi
■ Equinor
■ Other

equinor
AkerBP
NEPTUNE ENERGY
ConocoPhillips
wintershall dea



1. Producing assets
2. Source: Vår Energi, Annual Statement of Reserves 2022, 2P reserves

On track for strong production growth

De-risked path to >350 kboepd by end-2025...

kboepd



...and a plan for sustaining production and create value beyond

World-class exploration capabilities and track record

Infill drilling, improved recovery and extended lifetime

Maturing a high value project portfolio

Value accretive M&A

50+ years of value creation on the NCS continues

Strong heritage

ExxonMobil
Eni
Point Resources¹

1963-2016

Creating a leading pure-play E&P on the NCS

Vår Energi established 2018



2017-2020

Realising our potential

Updated growth and value creation strategy
Preparing and executing a successful IPO and listing
Debt refinancing and Investment Grade rating
New organisation and management

Implementing improvement program

Commercial excellence
Production and opex efficiency
Drilling and well improvements
Partner and supplier collaboration
Synergies of USD ~200 million in 2022

2021-2023

¹ Point Resources created as a three-way merger between Spike Exploration, Pure and Core Energy

A partner of choice



Partnerships and innovative collaboration models...

Industry collaboration



Supply chain management



Strategic partnerships



Strong owners



HITECVISION

...drive performance

Improved safety and efficiency

Reduced costs

Lower emissions

Access to competence

Exploration expertise and M&A capabilities

ESG at the core of all activities

Ambition to be the **safest operator**

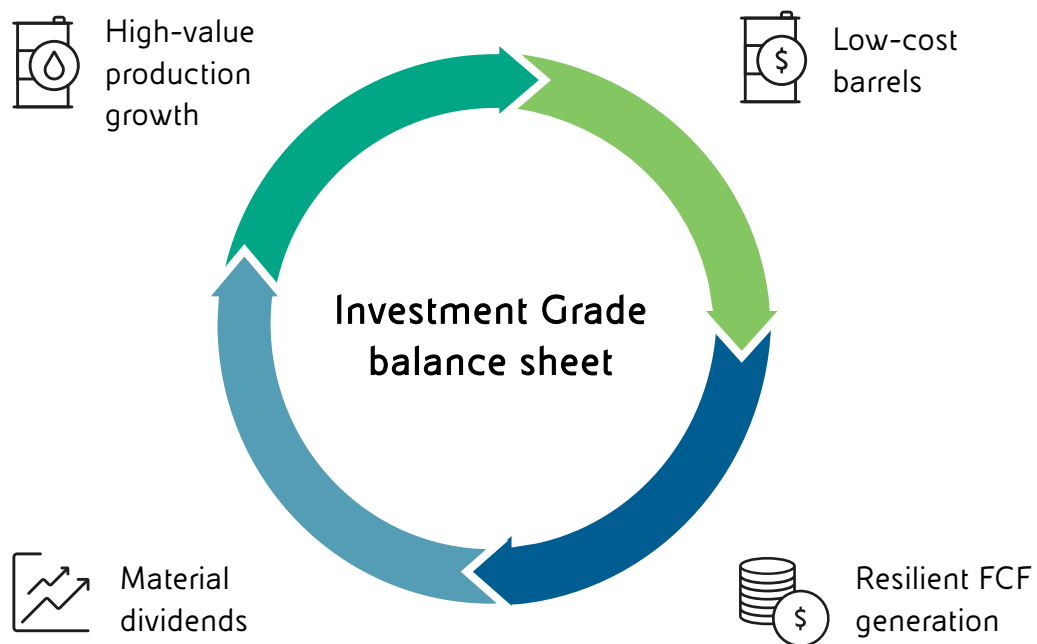


Credible path to **net zero** (scope 1 and 2) **by 2030**

-50% emissions from operated assets by 2030



Clear framework for shareholder value creation



>350 kboepd by end-2025 and sustained value creation beyond

Cost discipline and plan for USD ~8¹ per barrel production cost

USD 3.1 billion of free cash flow generated in 2022

USD 1,075 million in dividends for 2022

Clear plan to continue with material dividends, with USD 270 million for Q1 2023

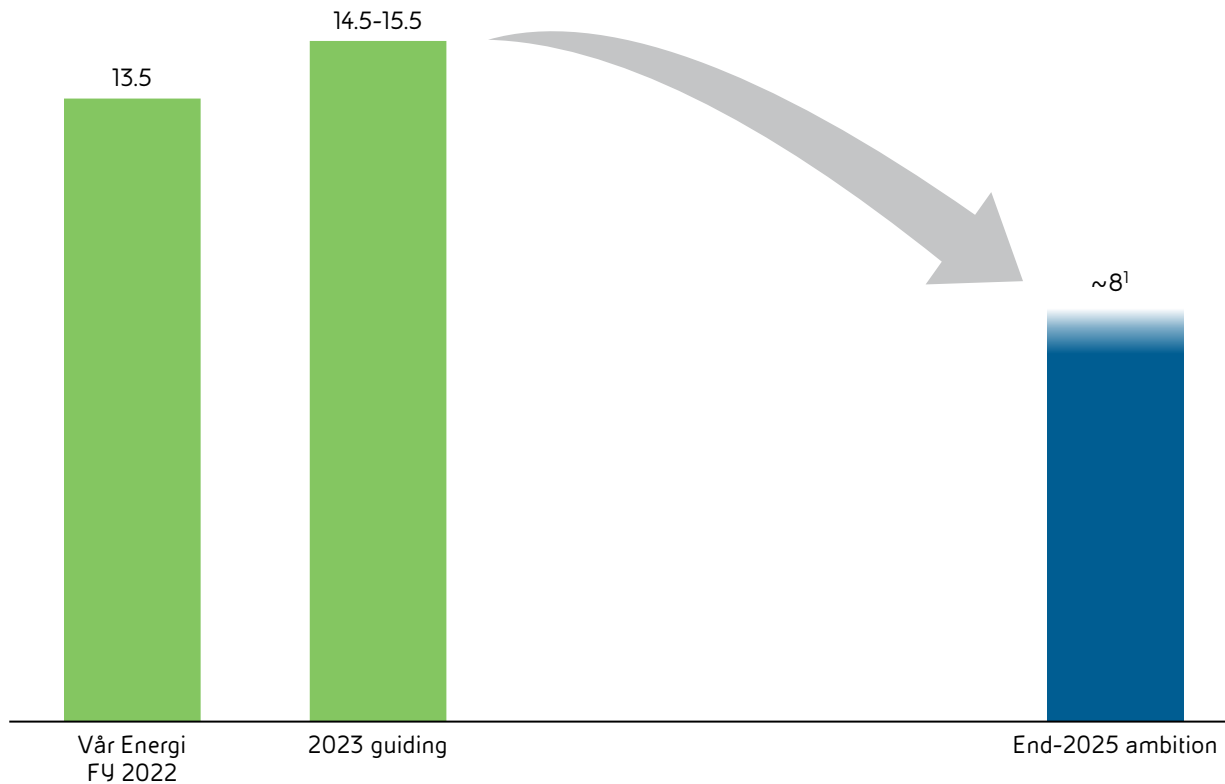


Delivering growth
and operational
excellence

Continuous focus on operational efficiencies

Medium-term ambition of ~8 USD/boe

Production cost per barrel (USD/boe)



Key cost reduction enablers

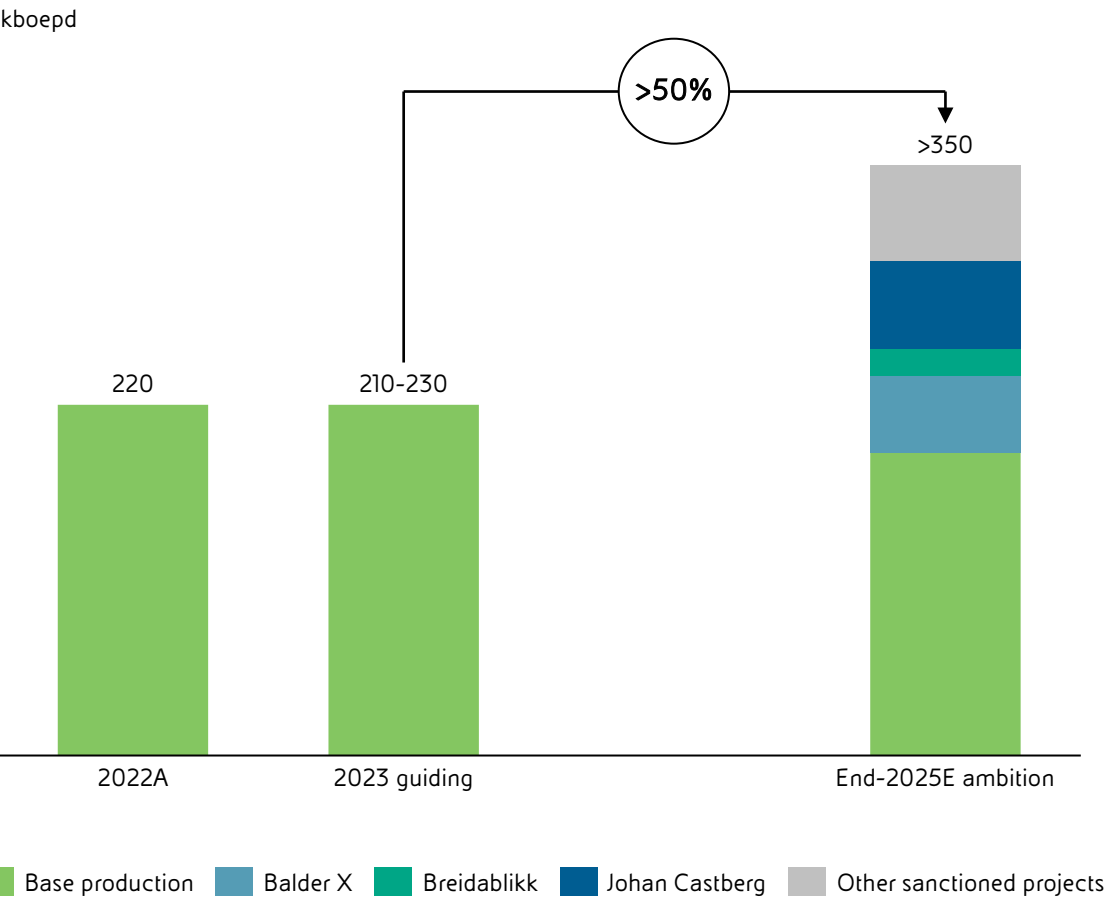
Sanctioned projects coming on stream with average unit cost of ~4 USD/boe

Continued cost reductions from improvement program

Active portfolio management and optimisation

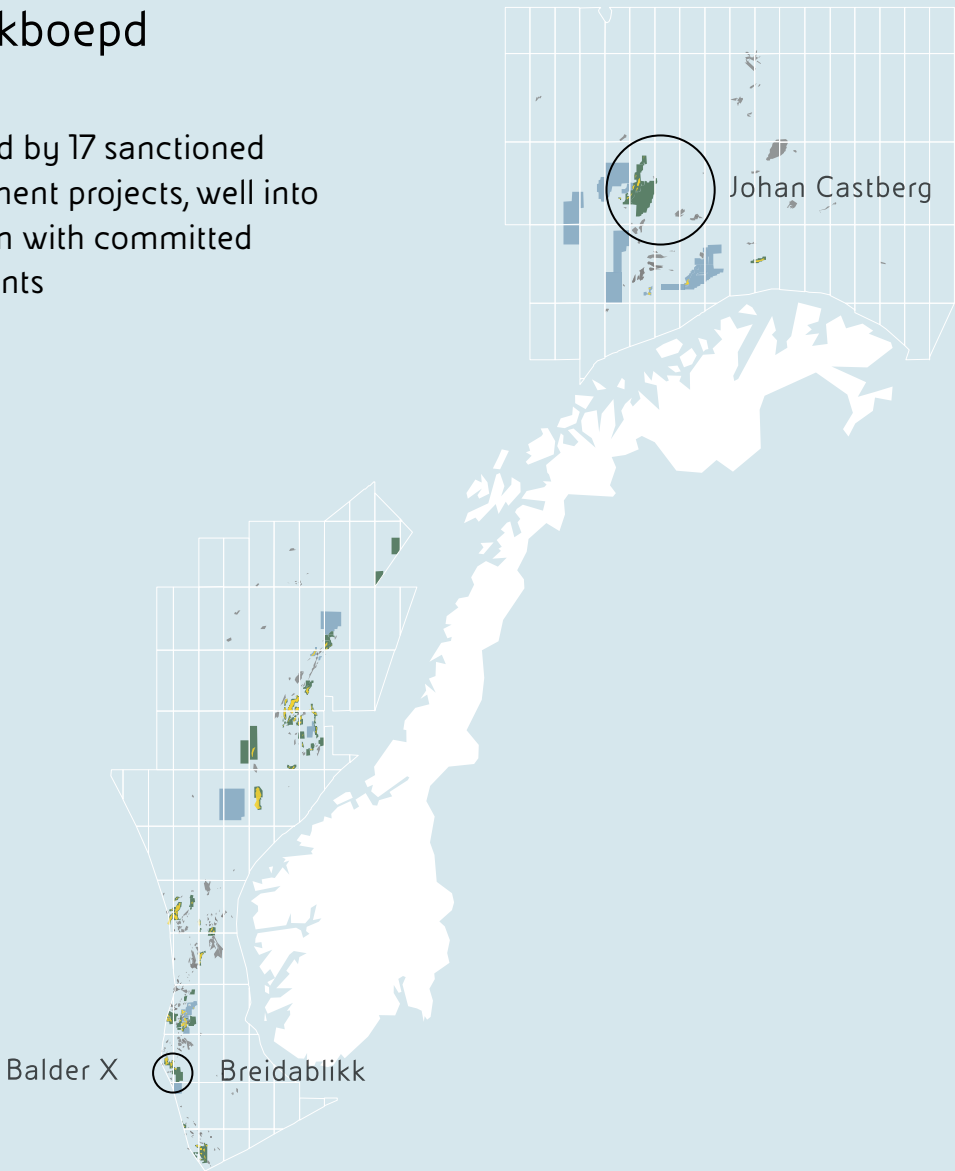
Cost efficiencies through strategic partnerships

De-risked project portfolio driving production growth



Mid-term target of
>350 kboepd

























supported by 17 sanctioned
development projects, well into
execution with committed
investments



Resilient and low-risk project portfolio with strong economics

Existing production and sanctioned developments

 First oil field extension
  First oil new field development

Key Areas	Operator	2P mmboe	2023	2024	2025
Balder		212			 Balder X
Grane		100		 Breidablikk	
Goliat / J. Castberg		233			 Johan Castberg
Tampen		127	 Hywind Tampen	 Statfjord East IOR	
Åsgard		162	 Åsgard LWP	 Åsg. B LPP3  Subsea comp. II	 SMBN  Kristin South  Halten East
Ekofisk		92		 Tommeliten A  Eldfisk North	
Other		144	 Bauge	 Fenja  Frosk	 OL Subsea Compression  Verdande

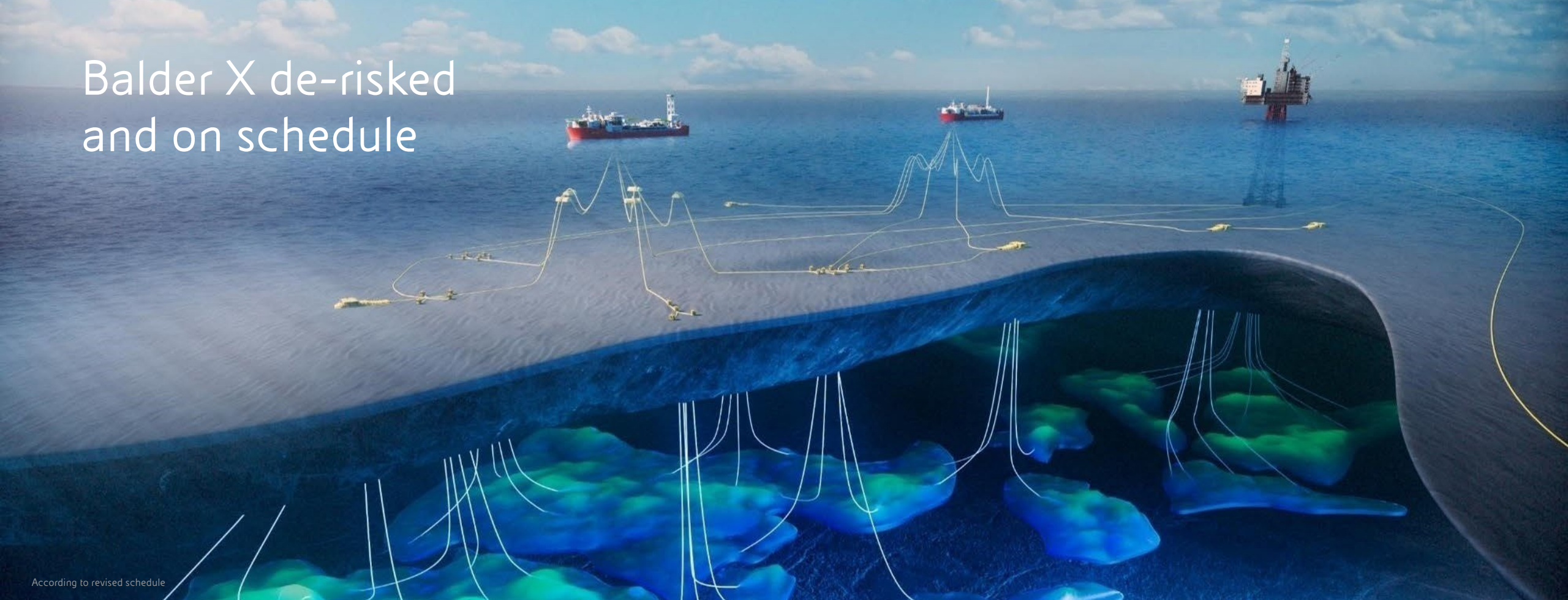
>500 mmboe
 reserves in development portfolio

11 of 17 projects
 >50% complete

~30 USD/boe
 average break-even in development portfolio

>25%
 project IRR¹

Balder X de-risked and on schedule



According to revised schedule

Jotun FPSO >70% complete

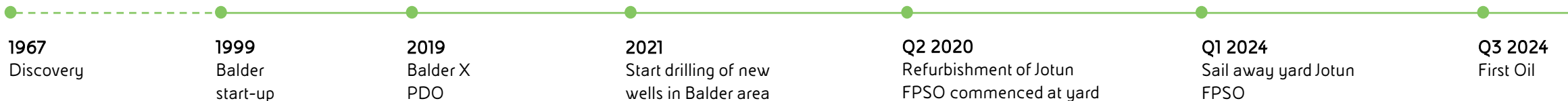
HSE performance improved
Engineering close to completion
Construction ramped up

SPS/SURF >85% complete

According to plan
Remaining work well matured

Drilling >35% complete

Optimised drilling sequence

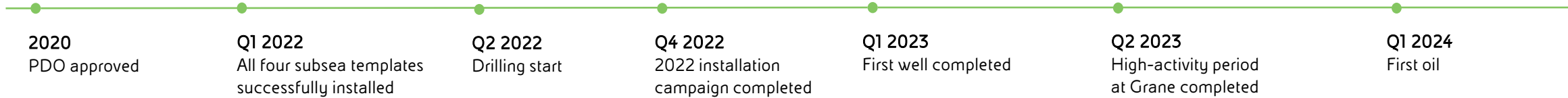
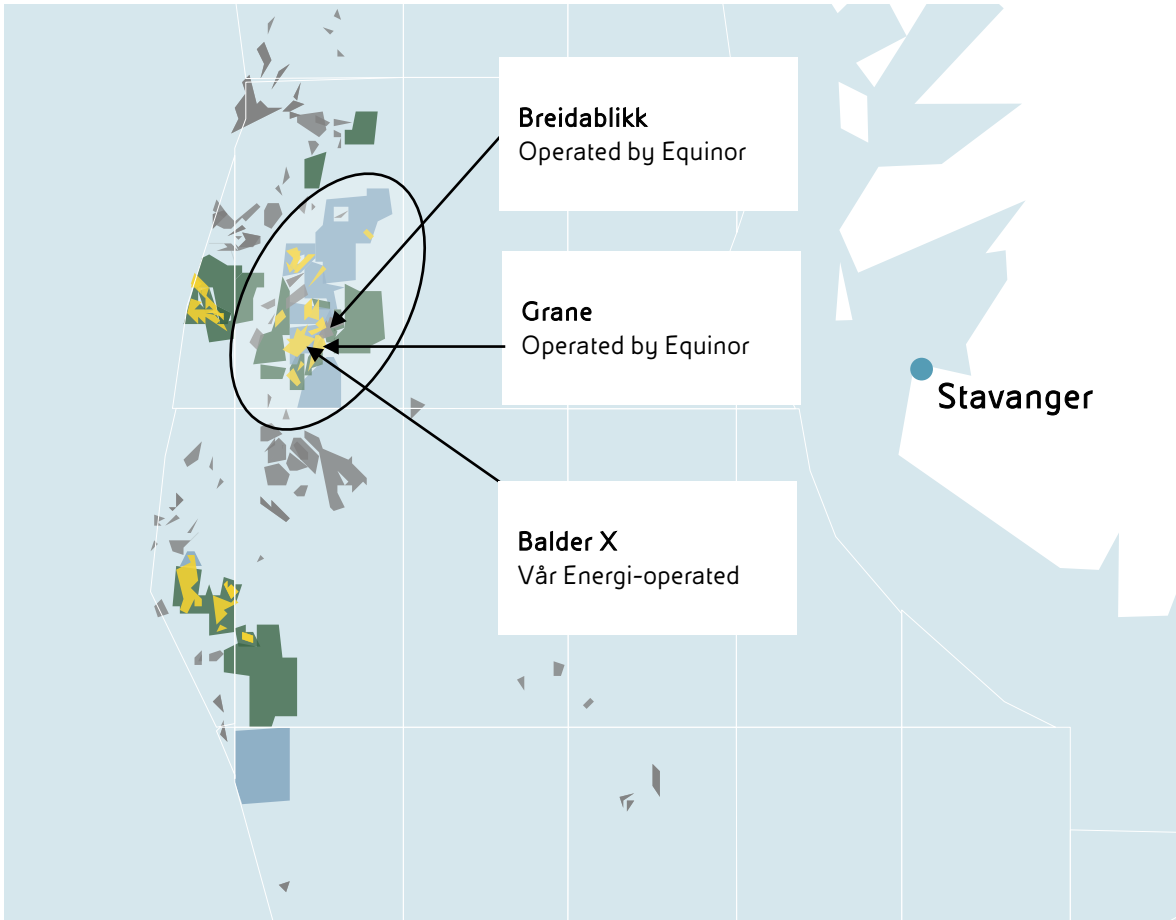


Breidablikk a highly attractive subsea tie-back

Cost-effective subsea tie-back leveraging Grane infrastructure

Topside modification on Grane and subsea installations on track, drilling ahead of schedule

On track for first oil in Q1 2024



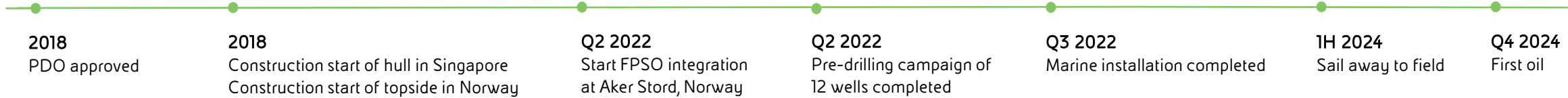
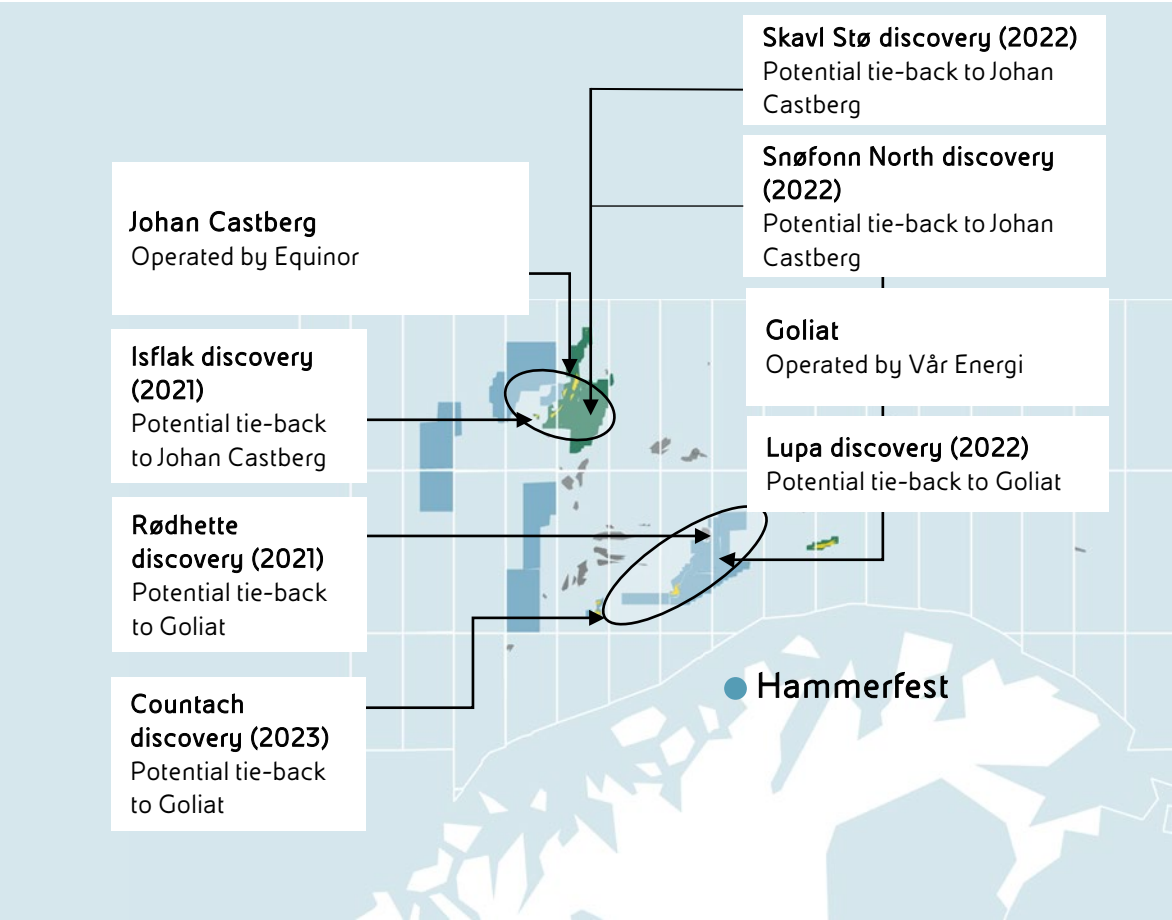
Strengthening the Barents Sea hub area

Johan Castberg - major partner-operated development in the highly prosperous Barents Sea

FPSO integration and completion ongoing, subsea complete, pre-drilling campaign of 12 wells completed

Large additional potential through infill drilling, tie-backs of discoveries and exploration drilling

Progressing according to plan towards first oil in Q4 2024



Remaining sanctioned projects securing high-return barrels in core areas

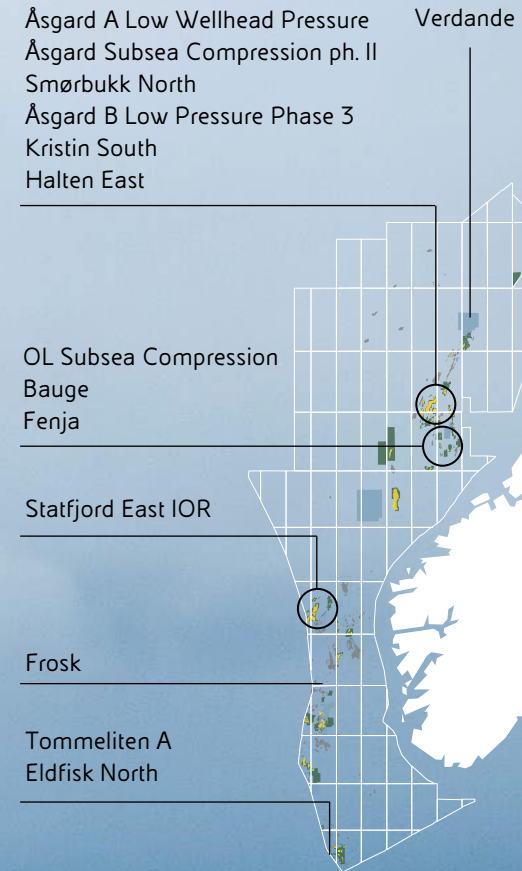
Remaining project portfolio targeting

>60 kboepd

in 2025

Cost-effective

developments utilising hub strategy



Sustaining value
creation beyond 2025



Capturing opportunities for long-term high value creation

Long-term ambition of sustaining production

kboepd

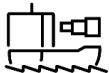
>350



Value accretive M&A



Continued exploration success



Maturing a high value project portfolio



Operational excellence - Infill drilling
and continuous recovery



Efficient drilling and improved recovery

Proven results from increased recovery and technology

Total resources

>1.6

billion boe¹

Reserve replacement ratio

>160%

average 2019-2022

Average annual
infill production

>30

kboepd 2025 to 2030

Historic increase in
improved recovery

>7%

annual average last 5 years²

Operational excellence

Continuous improvement in production efficiency³



Improved planning and
execution of maintenance
and turnaround activities

High regularity and
uptime on the assets,
avoid unplanned losses

1. Source: Vår Energi, reserves and resources

2. According to study by Norwegian Petroleum Directorate

3. For operated assets, long-term ambition not including TAR

Maturing a high value project portfolio

Standardised **factory approach** on tie-backs

Disciplined, robust and **countercyclical**

Maintaining ambition of **30 USD/boe break-even**¹

Leveraging **strategic partnerships**

Non-sanctioned key projects

Resources

>225

Mmboe, Vår Energi share

Average break-even

~30

USD/boe, volume-weighted

Barents Sea

Goliat tie-backs
Johan Castberg tie-backs
Barents gas solution

Norwegian Sea

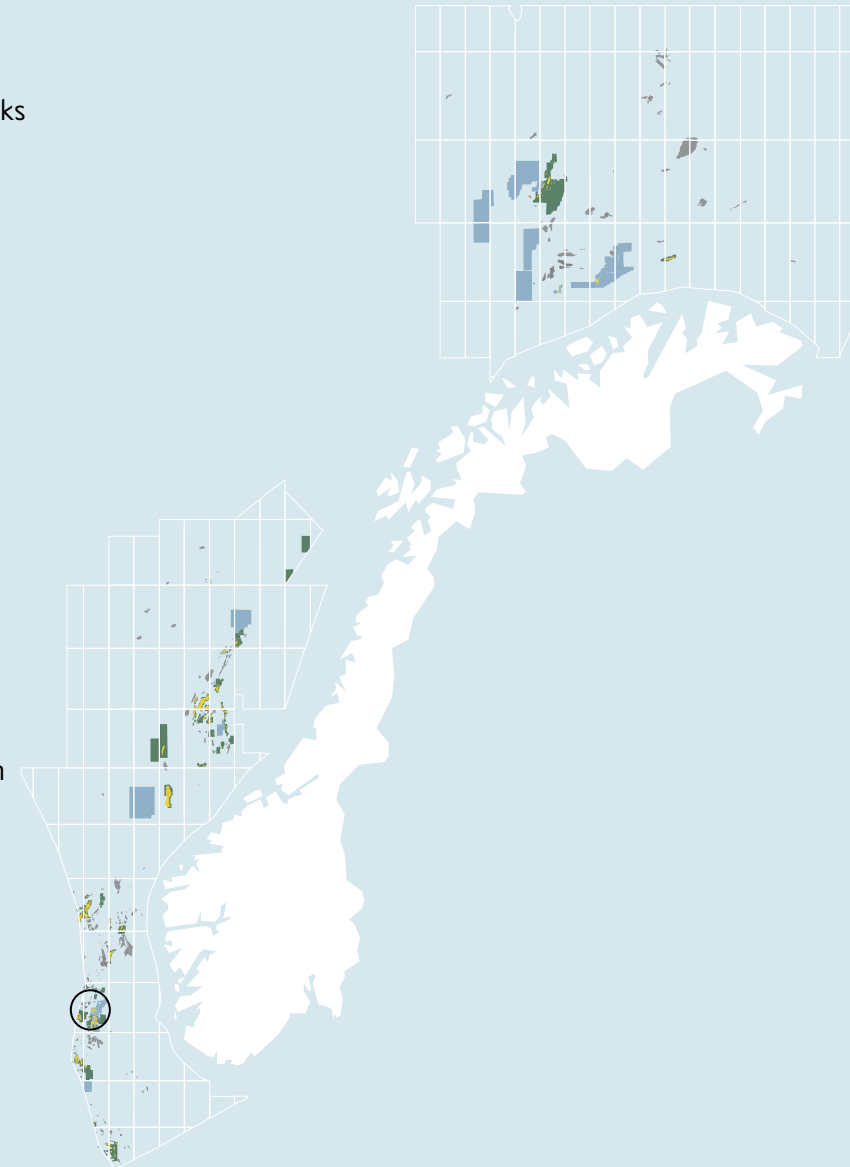
Åsgard IORs
Kristin South phases
Åsgard - Bjørnene

North Sea

Fram South
Garantiana
Snorre IORs
Eldfisk North Extension

Balder/Grane

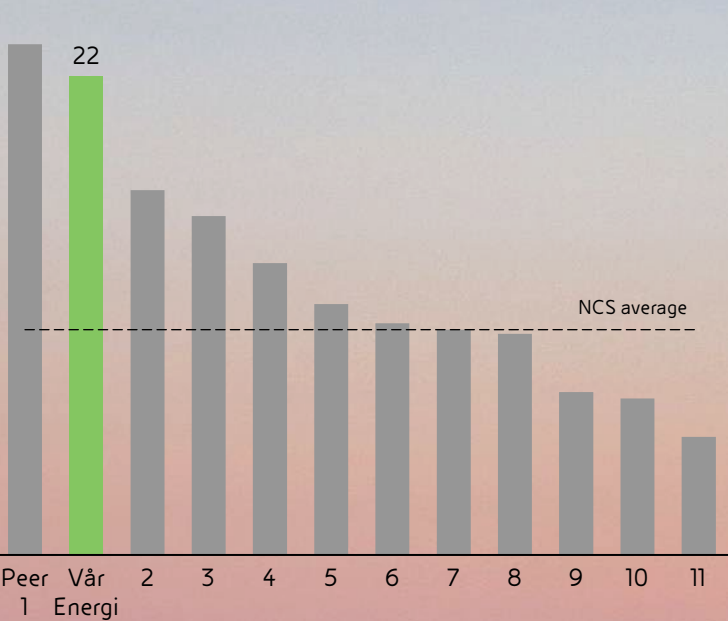
King and Prince
Balder Phase V
Balder Future Phases



Best-in-class exploration capabilities

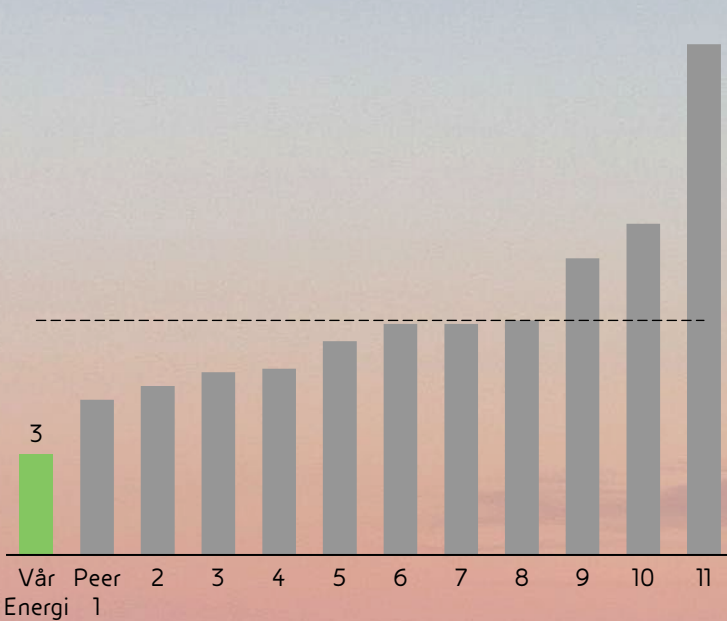
Top performer on resources discovered

Average mmboe discovered per well drilled¹



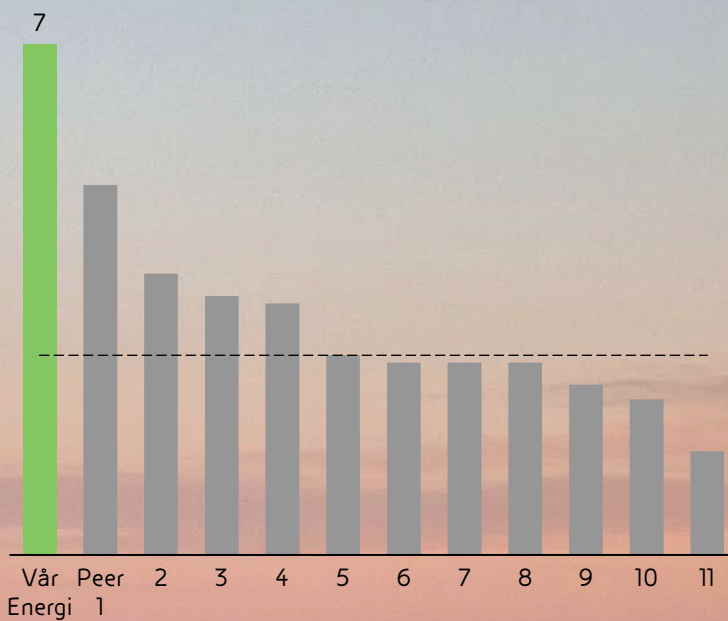
Leading on cost

Exploration cost USD per boe²



Generating significant returns

USD in return per USD spent on exploration³



Source: Rystad Energy, 2018-2022. Peers differ between the three charts.
1. Companies with activity in two or more years
2. Companies with more than 75 mmboe discovered
3. Companies with more than USD 50m in EXPEX. Assumed Real USD 50 oil price

2023 campaign targeting high-value barrels

Hub-focused exploration

8 firm wells

3 contingent wells

Exploration capex

~200

USD million pre-tax

Risked resources¹

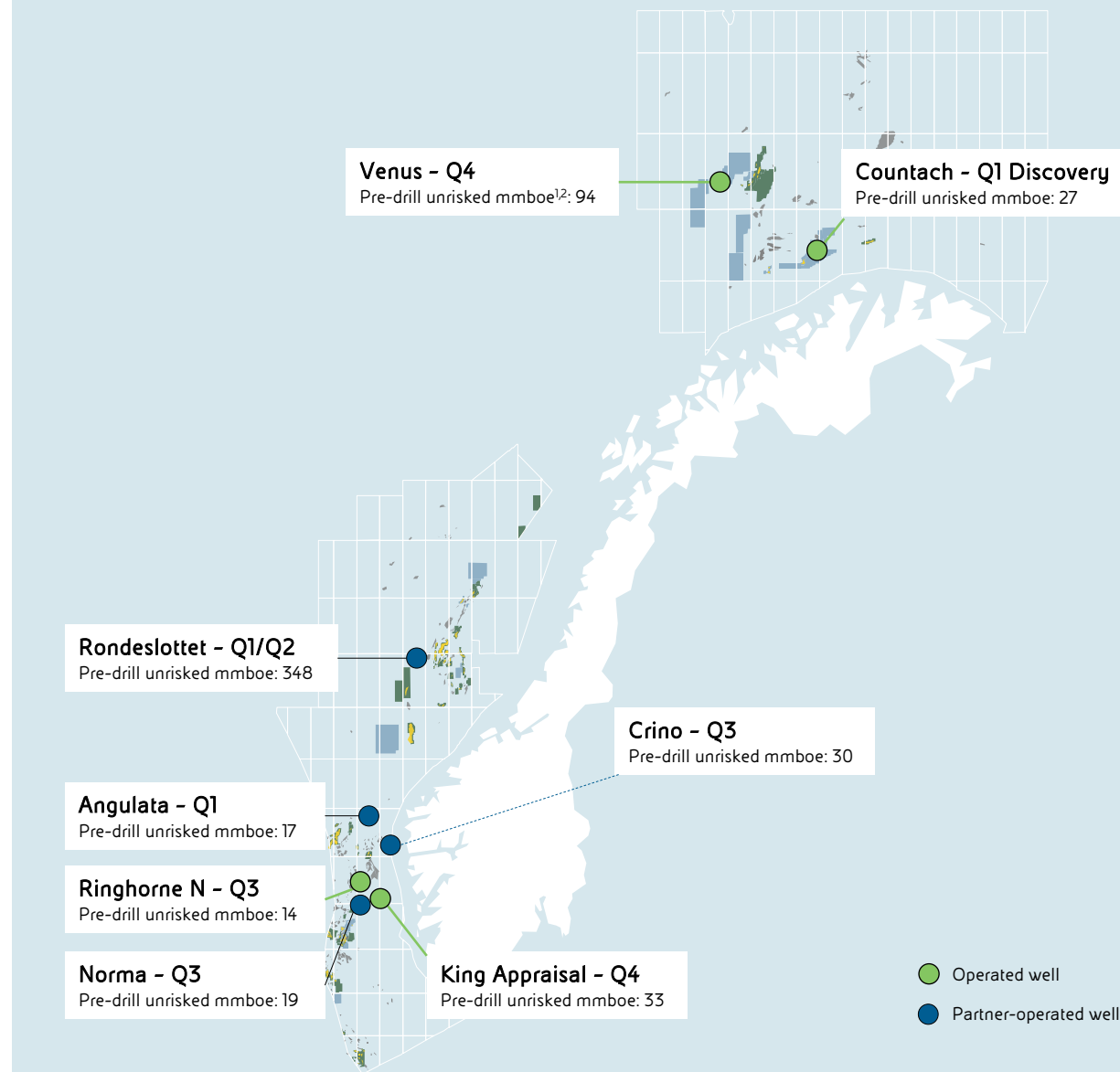
>50

mmboe (net)

APA 2022 licenses

12

awarded (5 as operator)



Exploration strategy supporting long-term value creation

Targeting infrastructure-led (ILX) wells ...

8-10 per year

Extend production plateau of existing hubs

High-margin barrels close to existing infrastructure with short time to market

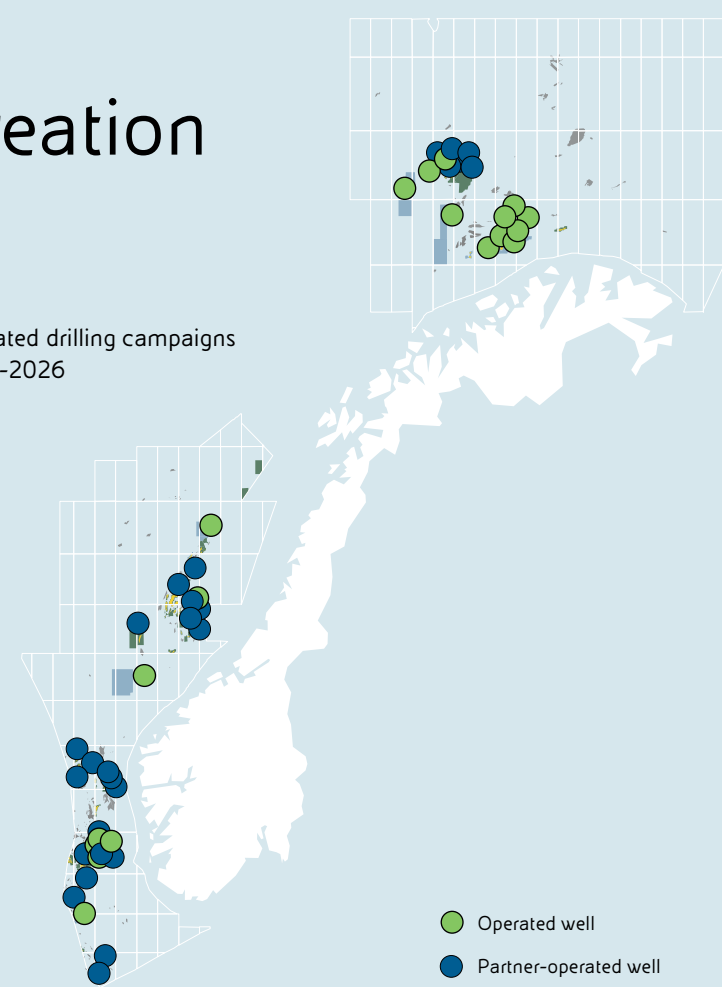
Significant inventory with >50 prospects reflecting substantial resource potential

... and high-impact wells

1-2 per year

Deliver new standalone production hubs

Indicated drilling campaigns 2023-2026



Delivering >50% success rate from 2020-2022

Near-field exploration
Following hub strategy

Renewal of exploration portfolio
Focus on quality and operatorships

Selected High-Risk/High-Reward
Find and mature new hub opportunities

Optimise exploration portfolio
BD-opportunities and relinquishments

Pursuing accretive M&A opportunities

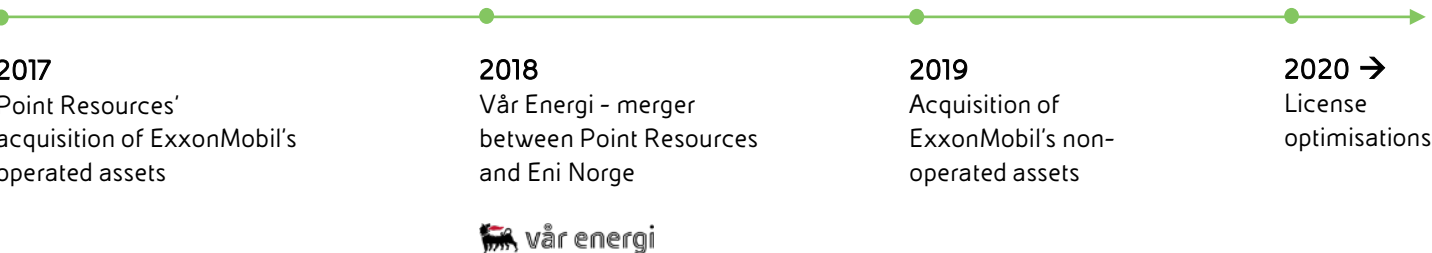
Key criteria - supporting the strategy

Strengthen positions in
existing core areas to
high-grade the portfolio

Optimising assets for value
creation and building
exploration potential

Increase operatorships to
realise our strategy and
potential across areas




Strong M&A capabilities building on proven records



Becoming an ESG leader



Committed to deliver a better future



Pathway to net zero




Responsible resource use

ENVIRONMENTAL

Net zero scope 1 and 2 and 50% reduction in scope 1 emissions from operated assets by 2030¹

Goliat platform electrified with power from the Norwegian grid

Part of OGCI Aiming for Zero Methane Emissions Initiative



Safest operator

High performing organisation

Local value creation

SOCIAL

Local ripple effects of >10,000 jobs and NOK~16 billion in contract value in 2022

Expected tax payment of 35-40 billion NOK for 2022

>95% spend towards suppliers based in Norway in 2022



Responsibility, integrity and transparency

GOVERNANCE

ESG-rated as #14 of 155 E&P companies²

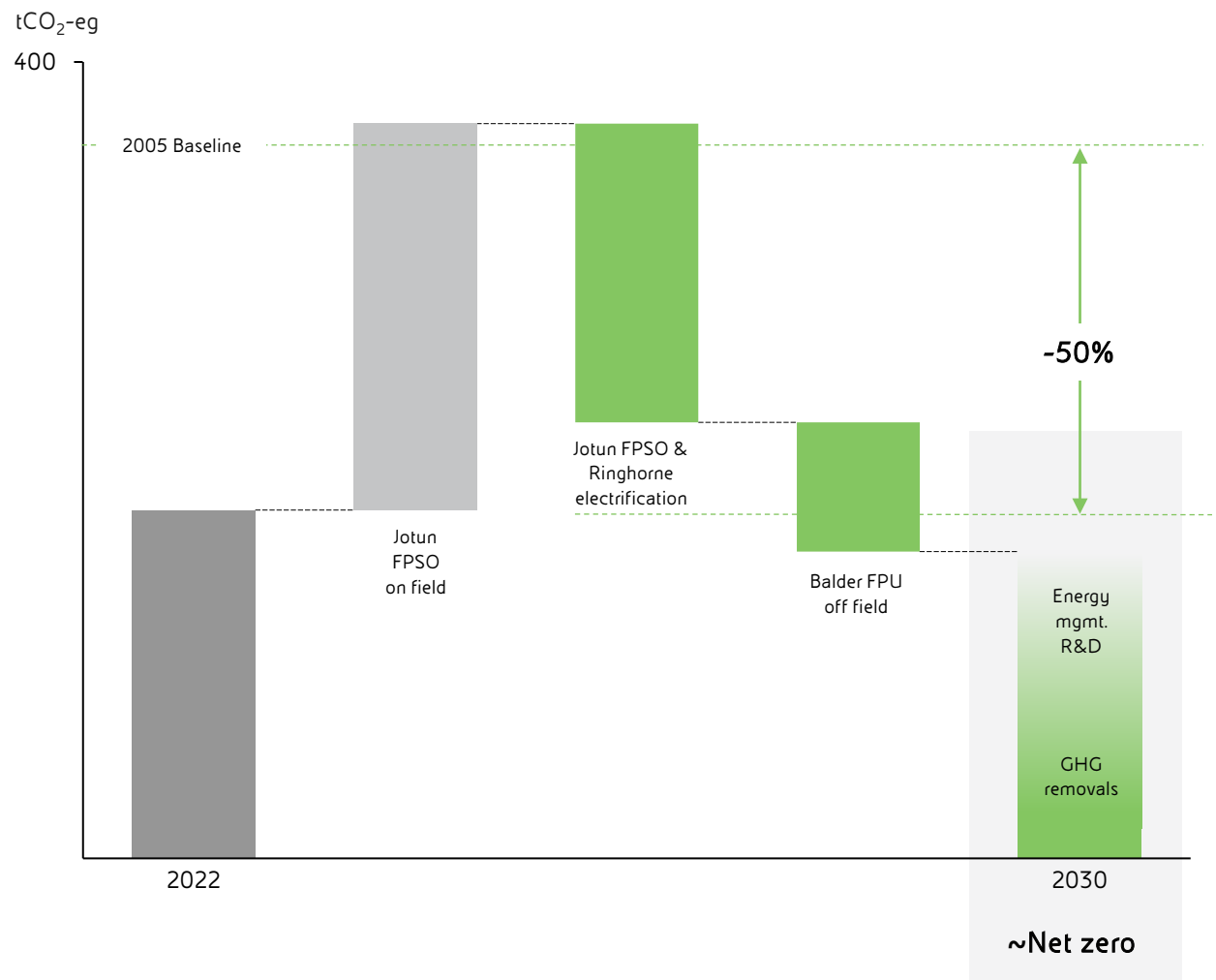
CDP score B

Part of UN Global compact

Executive pay connected to ESG targets

1. Baseline 2005, operational control
2. Sustainalytics, a leading ESG research provider who provides research based on its independent methodology

Clear path to net zero scope 1 and 2 for operated assets by 2030



>50% emission reduction by 2030¹

Electrification of the Balder/Grane area in collaboration with Equinor

Balder FPU off field within 2030

Energy management a continuous contributor

~15k

tCO₂-eq average annual net reduction in 2021/2022

>20k

tCO₂-eq targeted reduction in 2023

Key decarbonisation initiatives

	Early phase	Execution	Delivered
<div>  </div> <div>Power from shore</div>	Balder and Grane Snorre Heidrun	Sleipner Fenja and Bauge (Njord) ¹ Fram (Troll C) ¹	Goliat Ormen Lange
<div>  </div> <div>Other decarbonisation projects</div>	Statfjord Waste heat recovery Åsgard and Kristin Halten consolidation	Snorre Hywind Tampen, offshore wind	Ekofisk Flare gas recovery & energy optimisation
<div>  </div> <div>Continuously</div>	Decarbonisation R&D projects and Energy Efficiency operational improvements		



Source: Vår Energi; Equinor; Conoco Phillips; Shell
 Note: Exit points and processing facilities (Kårstø, TOPEKA) not included
 1. CO₂ reductions currently allocated to host (not Vår Energi assets)

Financial framework



A strong foundation to deliver value to shareholders



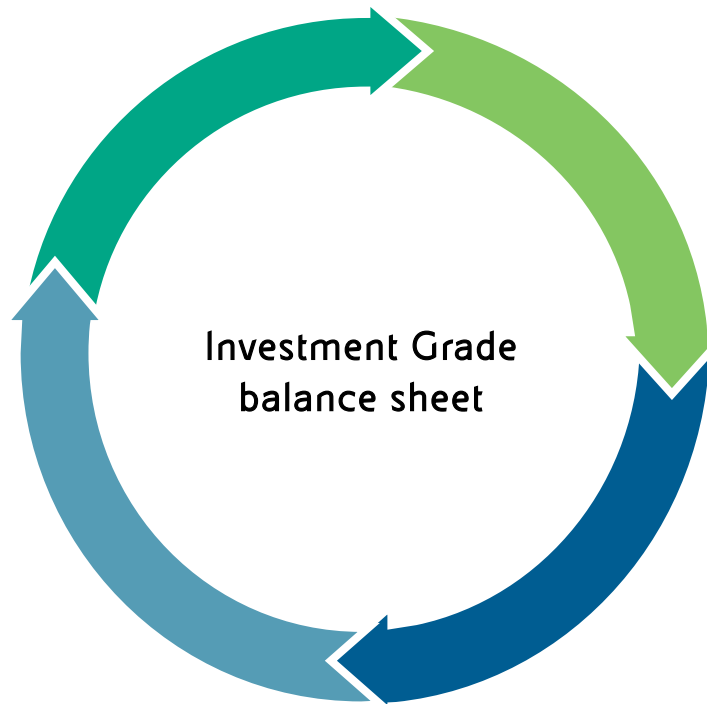
High-value production

Diversified production of 220 kboed in 2022 including material gas share with growth to >350 kboepd by end 2025



Material dividends

USD 3.9 billion in dividends paid since 2019 with resilient expected shareholder distributions in the future



Low-cost barrels

High-margin barrels with further OPEX reductions targeted to reach USD 8 per boe¹



Resilient FCF generation

USD 3.1 billion generated in 2022

Attractive combination of resilience, growth and distributions

Capital allocation framework



Sustain production of existing portfolio



Fund capex of existing developments and new value-creating projects



Maintain an investment grade balance sheet



Pay dividends according to stated policy



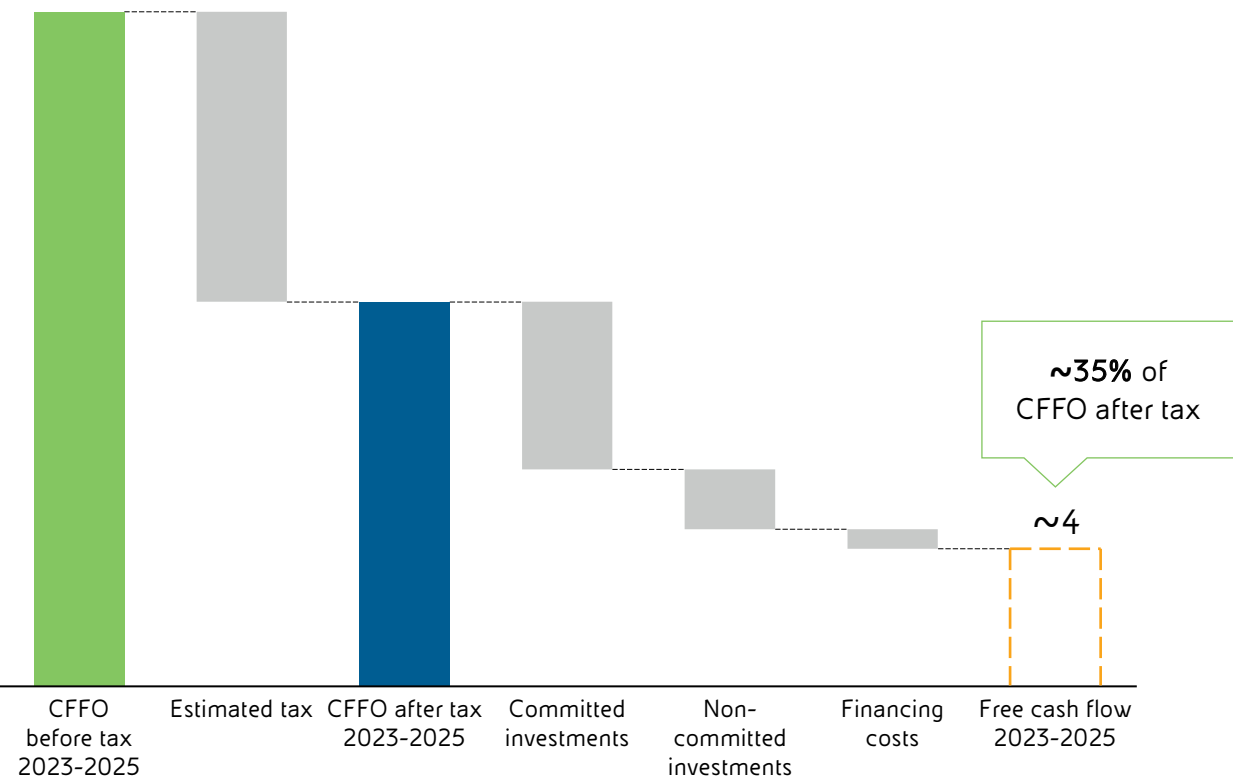
Use additional free cash flow for shareholder distributions and debt repayment



Strong cash flow potential during current investment period

Indicative cumulative free cash flow generation 2023-2025

USD billion



Clearly defined investment program with sanctioned projects

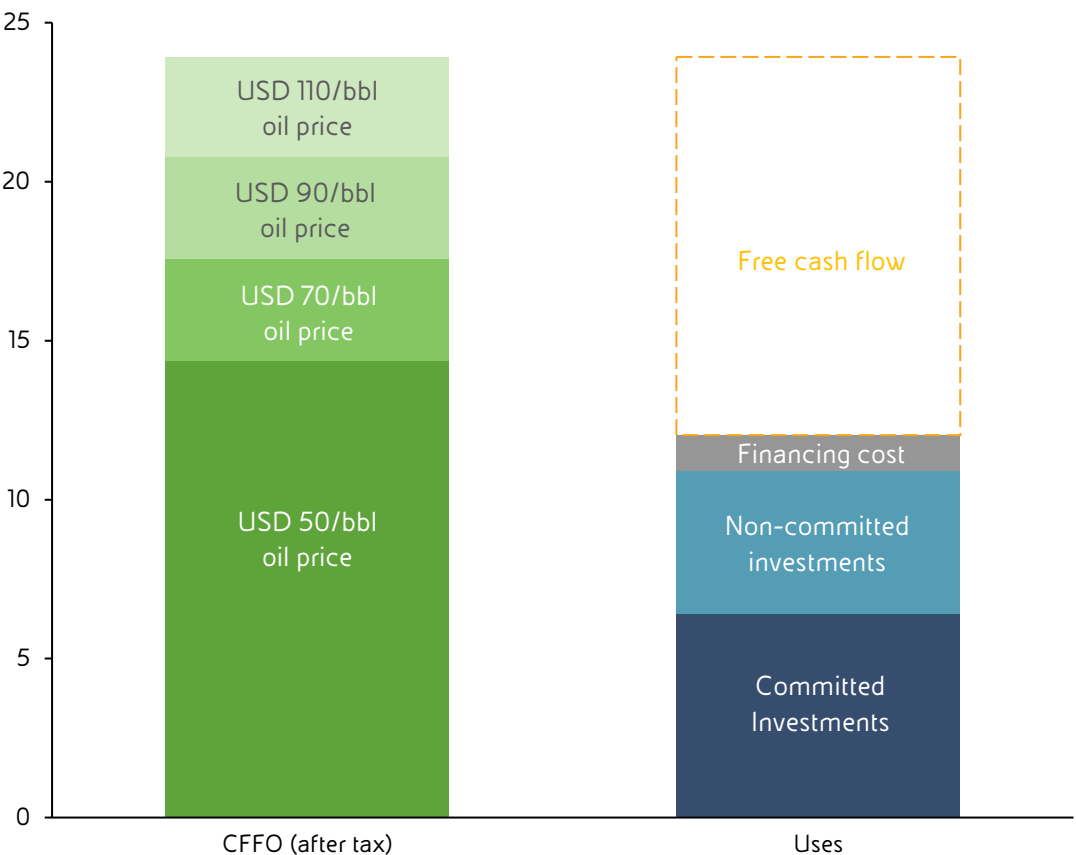
Non-committed investments reflect maturing unsanctioned projects

Robust headroom to maintain dividend policy through capex-intensive period

Robust cash generation across various price scenarios

Indicative cash flow generation 2023-2027

USD billion, cumulative



High free cash flow generation in capex-light years

Flexible investment plans for end-of decade organic growth

Resilient dividend capacity

Cash flow neutral
2023-27

~35

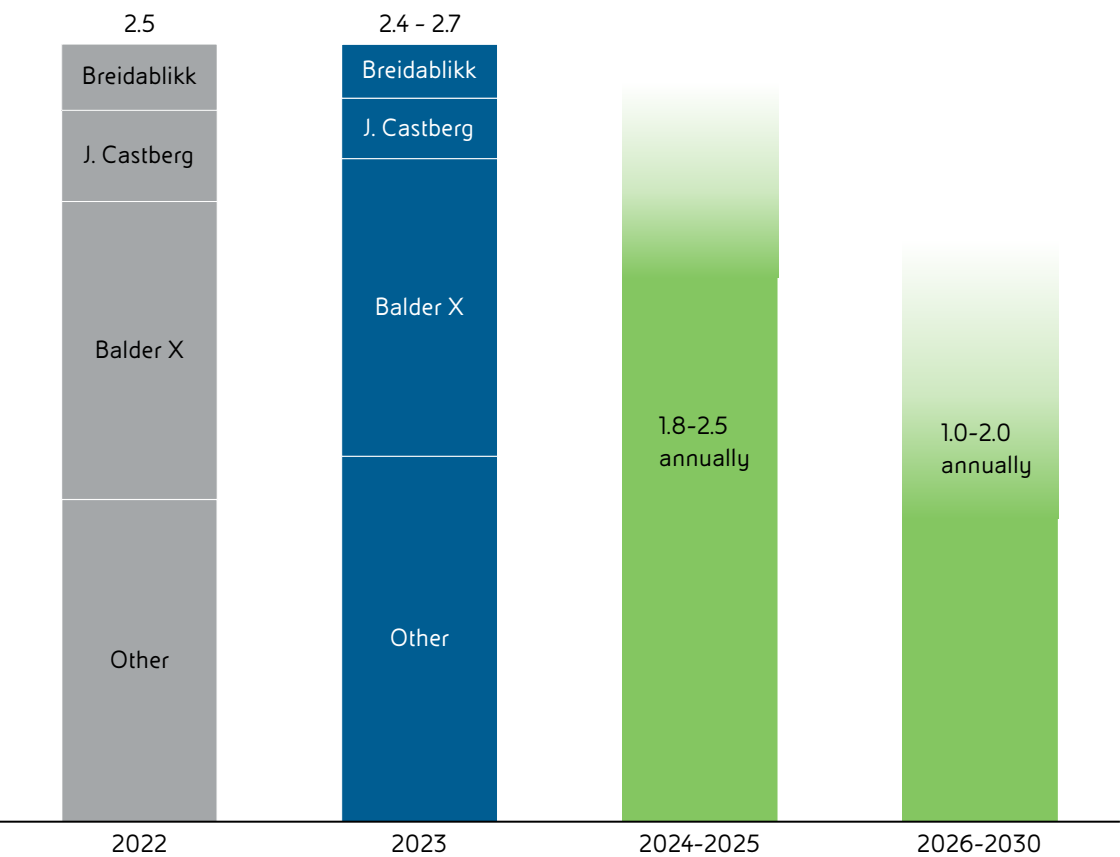
USD/boe

Assumptions: Oil and gas prices from Jan – June 2023 based on forward curves extracted as of 30 January 2023. Oil price levels refer to real 2023 Brent prices. Gas prices from July 2023 to Dec 2025 is assumed 50% premium to oil, and 5% premium in the period 2026-2030

Disciplined investments in high-value barrels

Indicative capex 2023-2030

USD billion, annual average



Stable capex in 2023 and 2024

Current project portfolio well into execution, with majority of capex covered under committed contracts

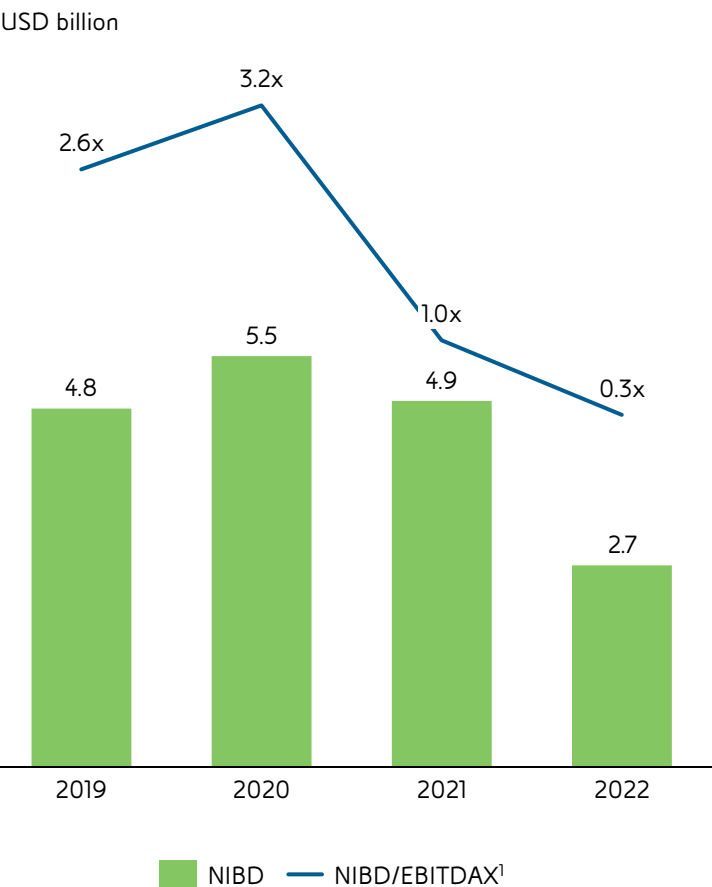
Balder X de-risked with revised plan in 2022

Robust inflation protection

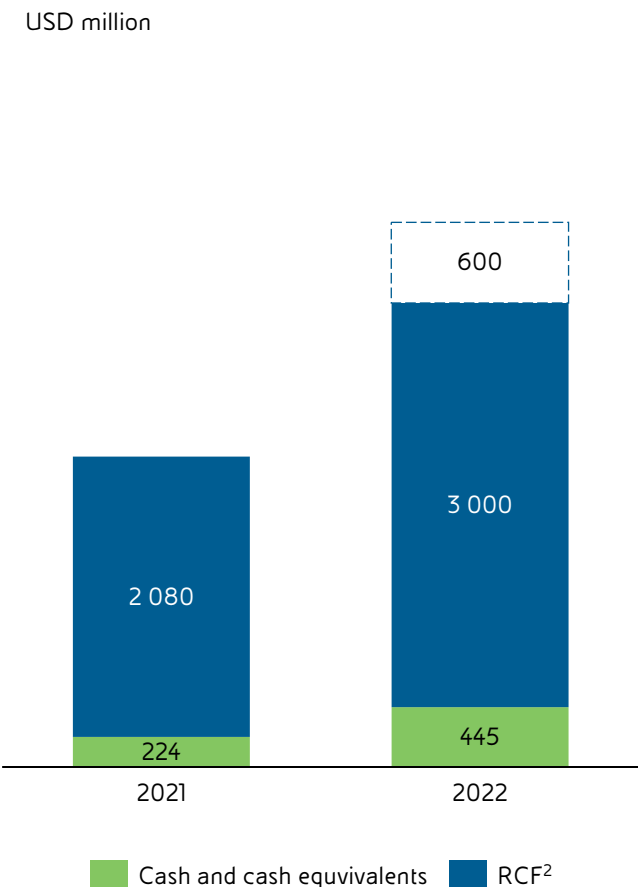
Maintain capital discipline with clear return requirements for all new development projects

Maintaining an Investment Grade balance sheet

Leverage ratio below target



High financial flexibility



Solid debt financing structure

Ongoing diversification of maturities, currencies, and instruments

Successful issue of USD 2.5 billion of long-term bonds in the US market during 2022 with maturities in 2027, 2028 and 2032

Year-end leverage ratio at 0.3x, well below over-the-cycle target of 1.3x

USD 600 million of RCF maturing in March 2023

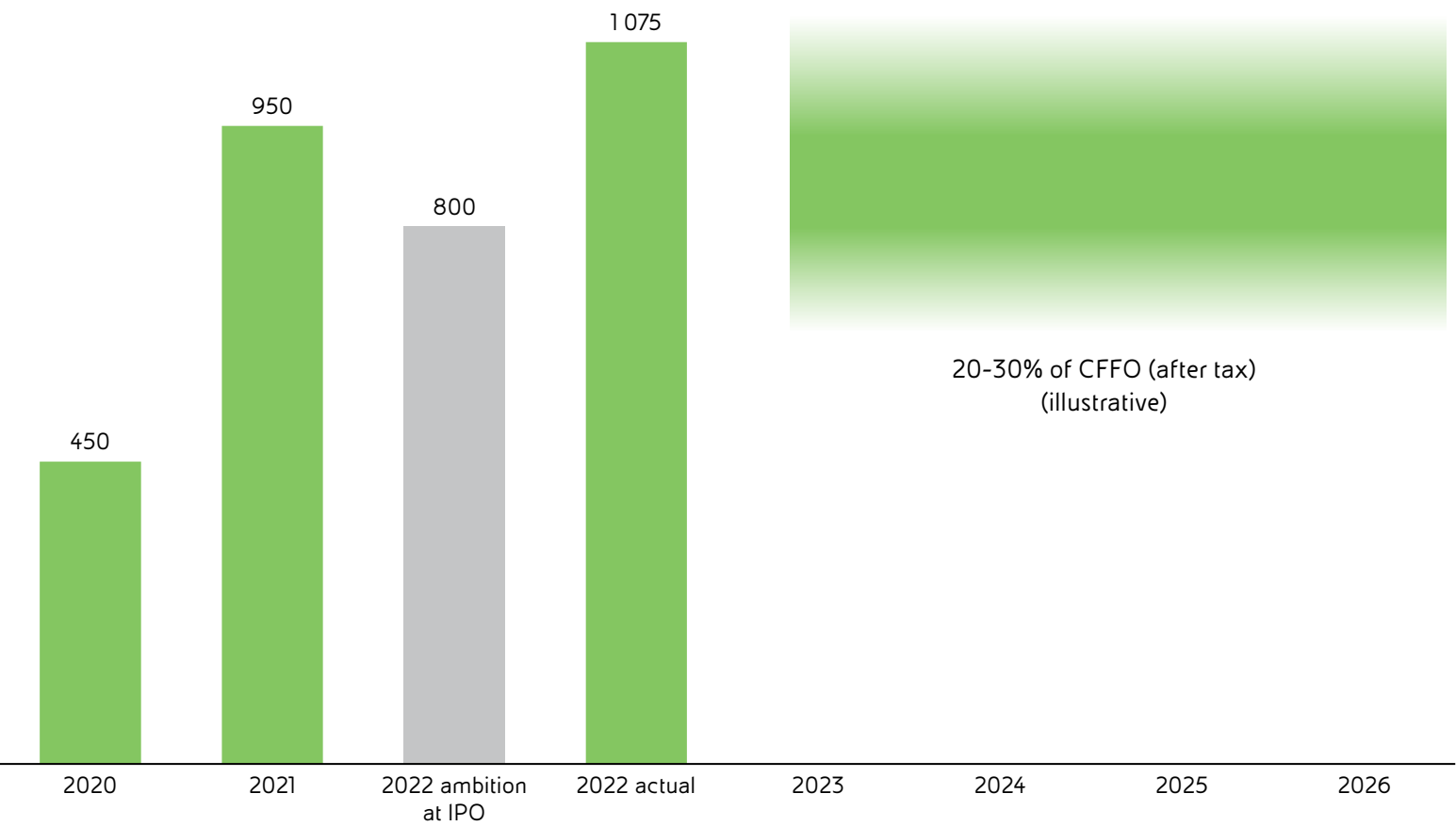
53

1. Net interest-bearing debt (NIBD) is shown at end of period. EBITDAX used is a LTM figure
2. Revolving Credit Facility

Attractive dividend policy maintained

Dividends

USD million



Dividend policy of 20-30% of cashflow from operations after tax over the cycle

Robust returns with flexibility over the cycle

Dividend guidance Q1 2023

270

USD million

Planned dividend for 2023

~30%

of CFFO after tax

2023 operational and financial outlook

Production	210-230 kboepd
Production cost	USD 14.5-15.5 per boe
Capex	USD 2.4-2.7 billion excl. exploration and abandonment Exploration USD ~200 million Abandonment USD ~50 million
Other	Cash tax payments of USD ~1.8 ¹ billion in first half 2023
Leverage	Through-the-cycle leverage target of 1.3x net interest-bearing debt / EBITDAX
Dividends	Q1 dividend of USD 270 million (USD ~0.11 per share) For 2023, the plan is to distribute approximately 30% of CFFO after tax



A leading E&P independent on the attractive NCS



Growth on track,
sustained value creation

Path to
ESG leadership

Strong cash flow,
attractive distributions

Robust
portfolio

Strong gas
position

High value
growth

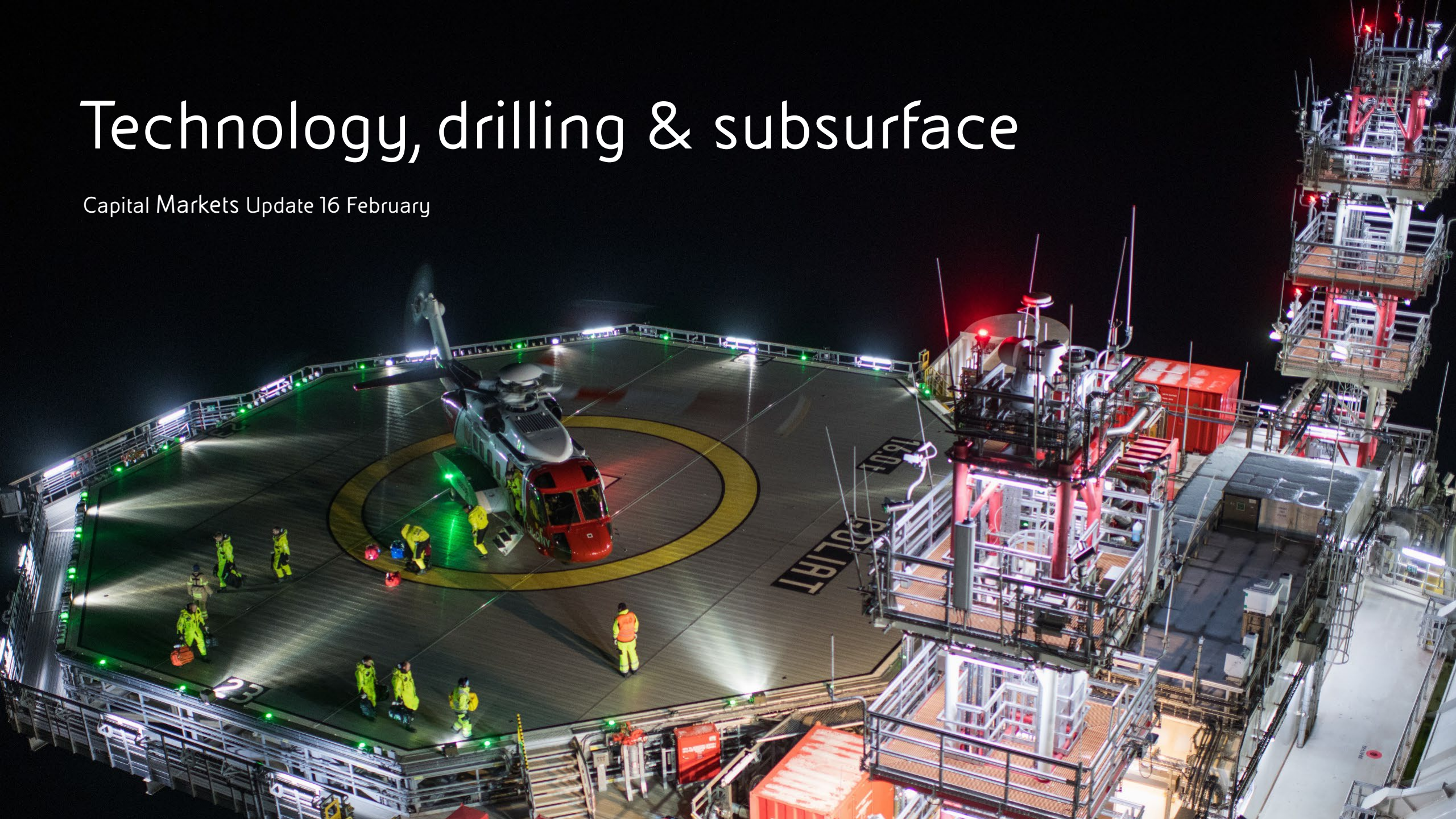
Exploration
excellence

Partner of
choice

World class
capabilities

Technology, drilling & subsurface

Capital Markets Update 16 February



Driving for drilling excellence

Excelling already in 2023

- Operated wells: 9 production and 4 exploration

Performance towards best in industry

- Develop high performing organisation
- Redesign well delivery process
- Strategic partnerships
- Partner of choice and optimised rig utilisation
- Continuously adopt value enhancing technology and digital solutions



Agile adopter – increased competitiveness

Digital agenda supporting improvement program



Safe and sustainable operations

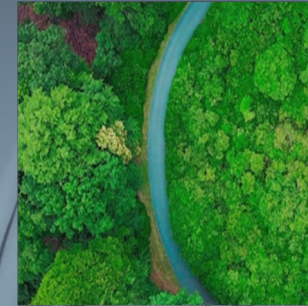


Operational excellence



High-performing organisation

Big ticket items – realising our potential



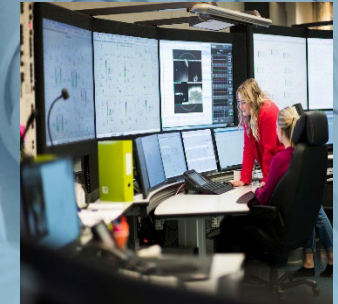
Data driven safety and sustainability



Digital field worker



Optimised drilling performance



Production optimisation



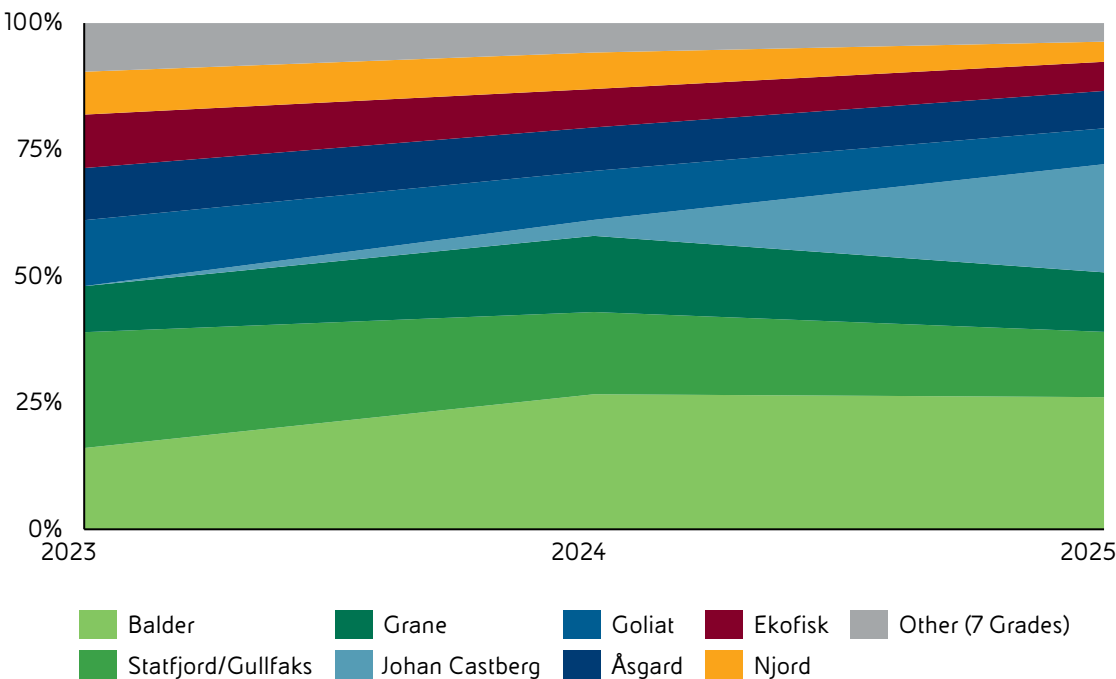
Commercial Excellence

Capital Markets Update 16 February

Diversified crude oil portfolio with reliable offtakes

Natural hedges with robust sales mix of crude oil qualities

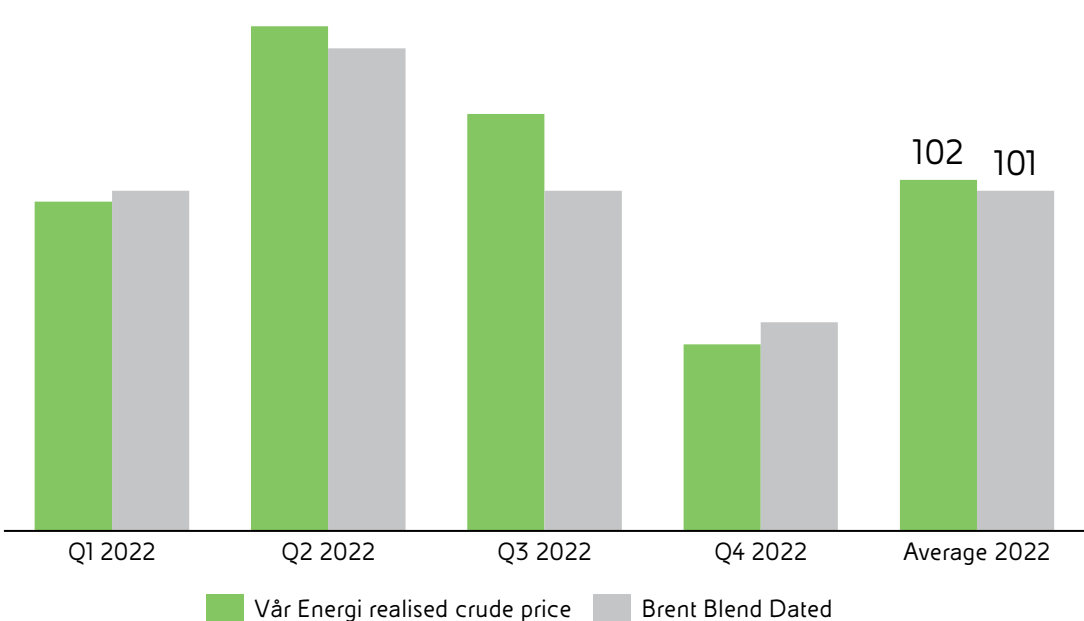
Indicated sales mix crude oil qualities



Providing diversity and price robustness
100% post tax production hedged with put options at strike price of USD 50 per boe

Offtake agreements offering premium prices

USD per barrel

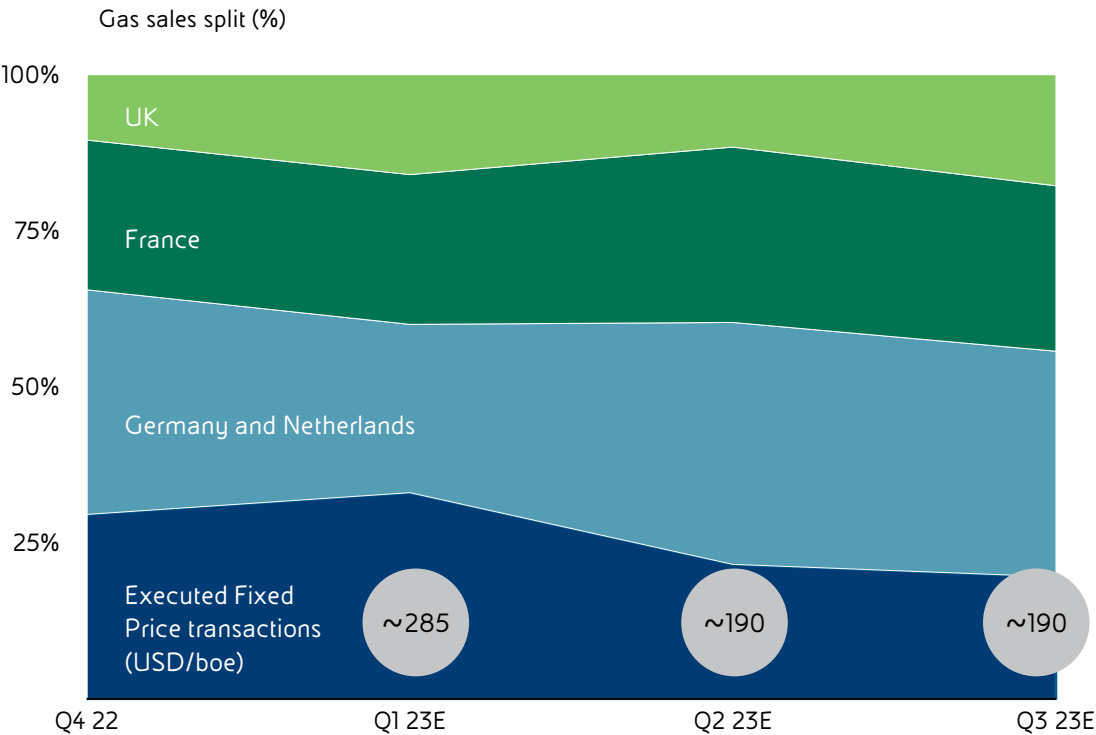


All crude oils sold on a FOB¹ basis under long-term agreements at norm price²

1. Free on Board. From 01.01.23 all volumes sold to Eni Trade & Biofuels SpA
2. Norm price as set by the Petroleum Price Board - final norm price published for Q1-Q3 2022

Robust gas sales strategy with flexible index pricing

Indicative gas sales portfolio – current year¹



Access to several markets for robustness

Flexible sales arrangements at several exit points in Europe

~30% of the gas portfolio sold on a firm fixed price basis²

Actively capturing upsides and ensuring robust pricing

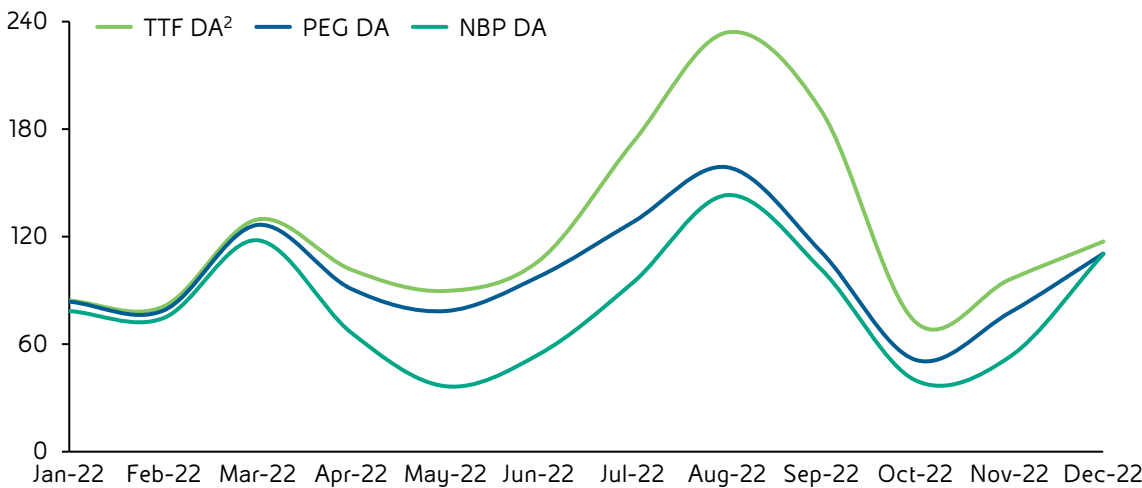
1. Based on average exchange rates through January 2023

2. Physical hedging

Optimising gas sales through exit point arbitrage

Large price differentials between hubs during 2022¹ ...

EUR/MWh



...creating arbitrage opportunities for Vår Energi

USD ~100 million

additional revenues captured through exit point arbitrage in 2022



1. Source: Bloomberg
2. DA = Day Ahead

Exploration & Production

Capital Markets Update 16 February



Actively improving performance

Operated portfolio - Pursuing operational excellence

- Strong 2022 performance on Goliat
- Subsea sites on Balder restored after riser/flowline repairs
- Ringhorne drilling performance improvement program

Partner operated portfolio - Strong base for 2023 performance

- New fields coming on production in 2023
- Implementing learning from 2022 turnarounds and reducing scope
- Sleipner compressor repaired and operational
- Åsgard B - back at full capacity
- Adjusting well design to reduce drilling risks



Hub strategy - optimising development of key hubs



Synergies - maximise value of existing infrastructure and deliver future growth



Targeted prioritisation - cost and resources



Long-term value creation - timely exploration and resource maturation to ensure optimal field development



Partner of choice - predictive and constructive industry partner

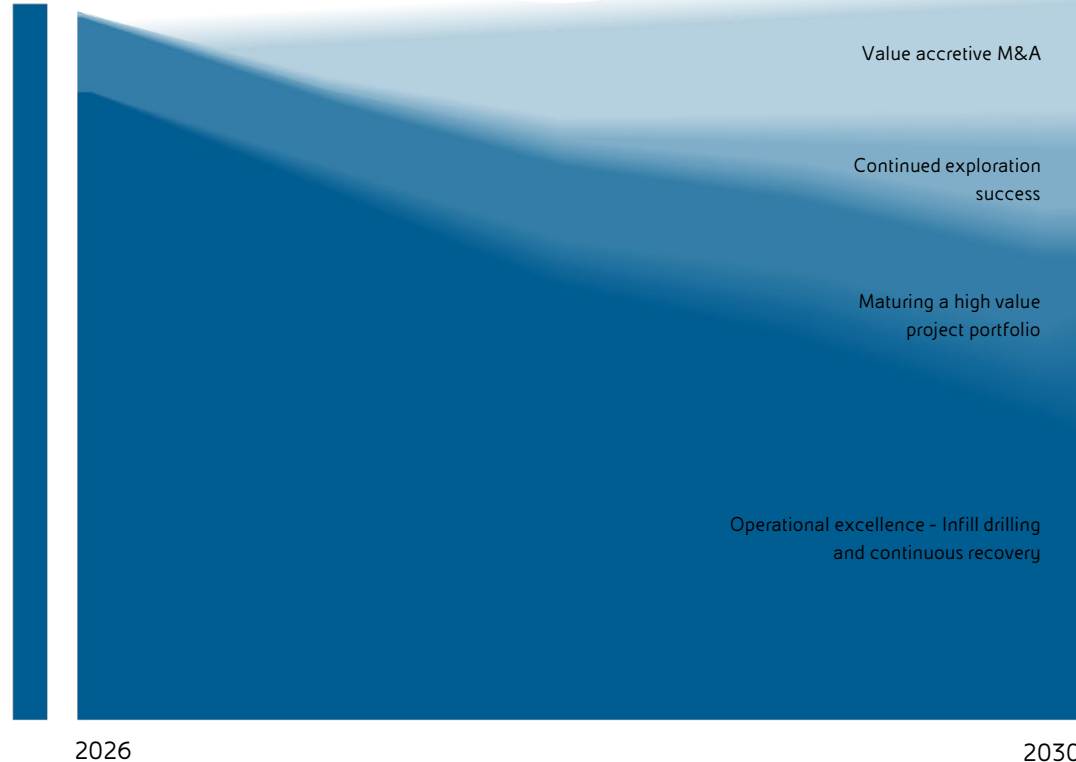


Long-term value creation from the hubs

Long-term ambition of sustaining production

kboepd

>350



Balder - growth and opportunities

- Exploration and increased recovery key
- Integrating area development plans - gas, electrification, tie-ins

Barents - the last frontier

- Infill drilling and tie-back of discoveries - strong ILX track record
- Key to unlock further potential - gas solution
- Continuing chasing new plays in under-explored areas

North Sea - focused exploration in key hubs

- Strengthening exploration in area
- Developing of Fram and Tampen projects

Norwegian Sea - major gas hub

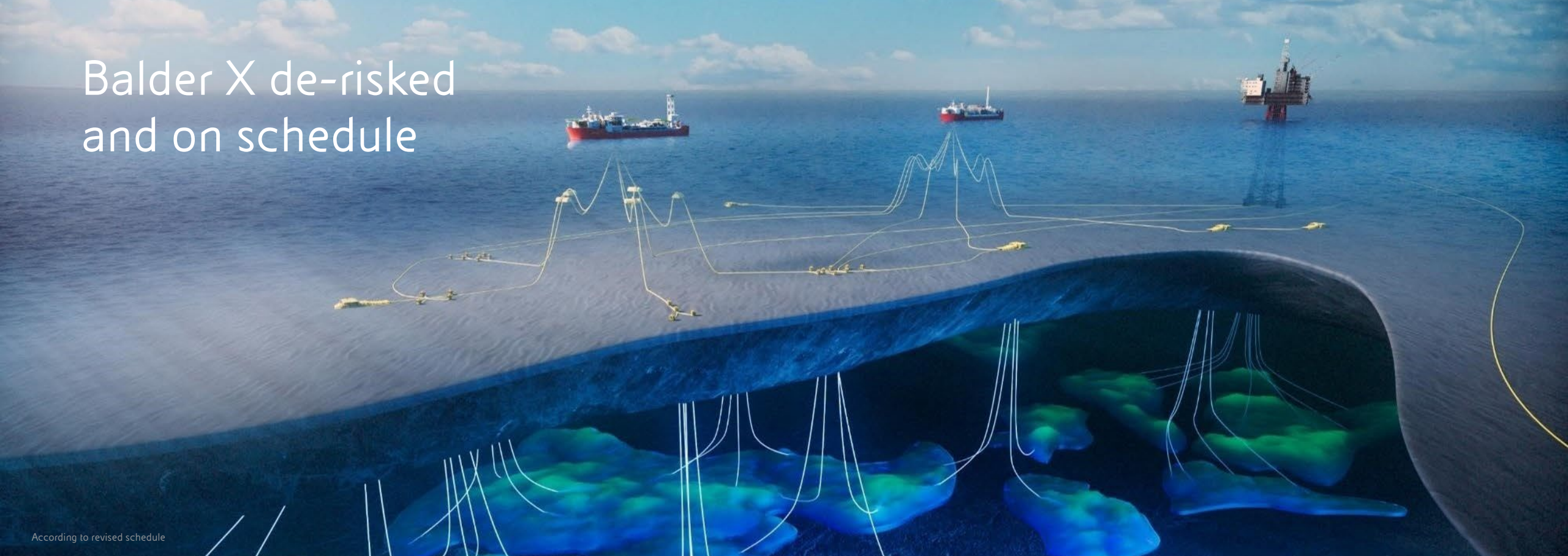
- Executing sanctioned projects, exploring for new opportunities
- Increasing recovery potential; especially around Åsgard



Project Development and Supply Chain Management

Capital Markets Update 16 February

Balder X de-risked and on schedule



According to revised schedule

Jotun FPSO >70% complete

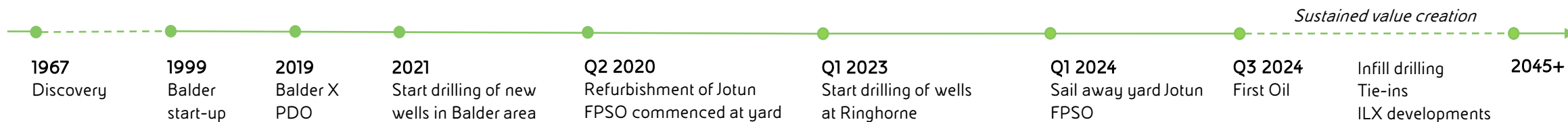
HSE performance improved
Engineering close to completion
Construction ramped up

SPS/SURF >85% complete

According to plan
Remaining work well matured

Drilling >35% complete

Optimised drilling sequence



Maturing a high value project portfolio

Standardised factory approach on tie-backs

Disciplined, robust and countercyclical

Maintaining ambition of 30 USD/boe break-even¹

Leveraging strategic partnerships

Non-sanctioned key projects

Resources

>225 mmboe

Vår Energi share

Average break-even

~30 USD/boe

volume-weighted

Barents Sea

Goliat tie-backs

Johan Castberg tie-backs

Barents gas solution

Norwegian Sea

Åsgard IORs

Kristin South phases

Åsgard - Bjørnene

North Sea

Fram South

Garantiana

Snorre IORs

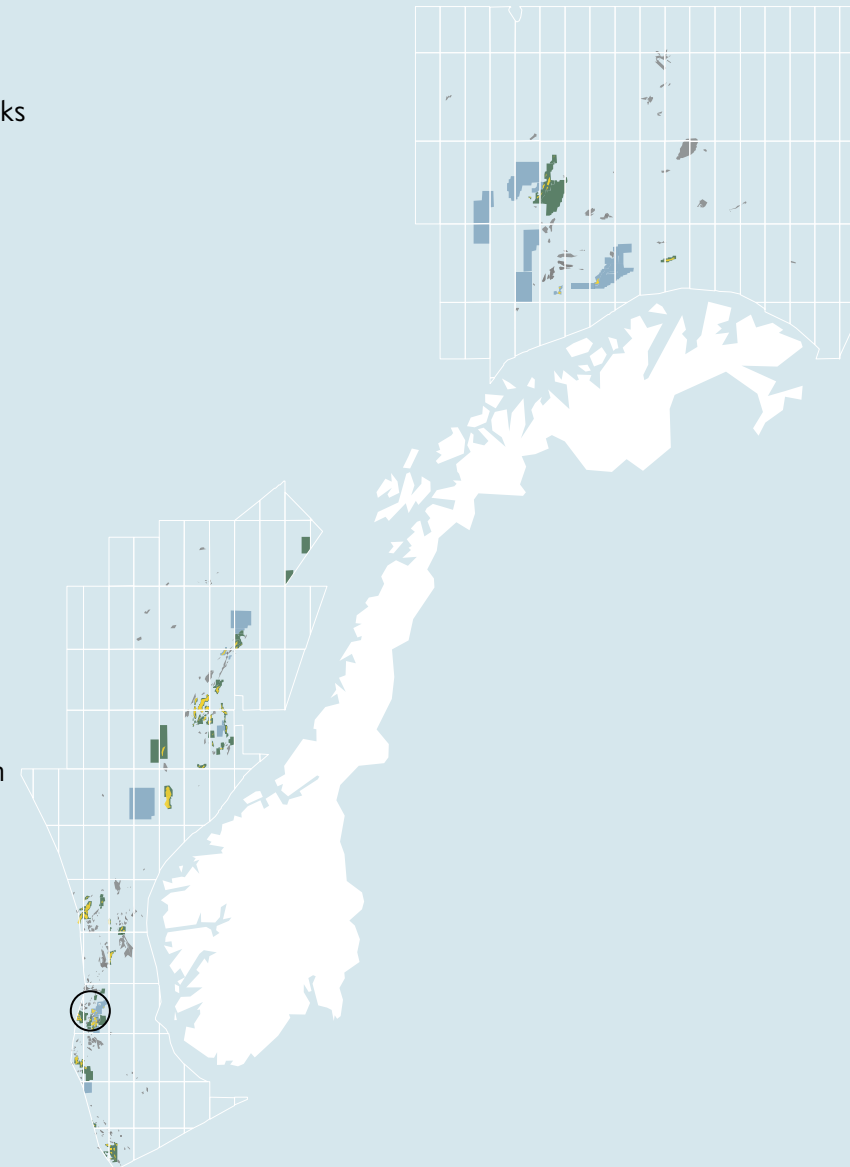
Eldfisk North Extension

Balder/Grane

King and Prince

Balder Phase V

Balder Future Phases



Strategic supplier partnerships

Subsea Partnership established 2022

- SPS – Aker Solutions
- SURF – Ocean Installer and Saipem

Strategic partnership ambitions for 2023

- Drilling & Well partnerships - Mobile drilling unit (Rig) & Integrated drilling services
- Subsea IMR services
- Topside Maintenance & Modification
- Electro, Instrument, Control & Telecom partnership
- Digitalisation

Early involvement – Right solutions – Efficient execution



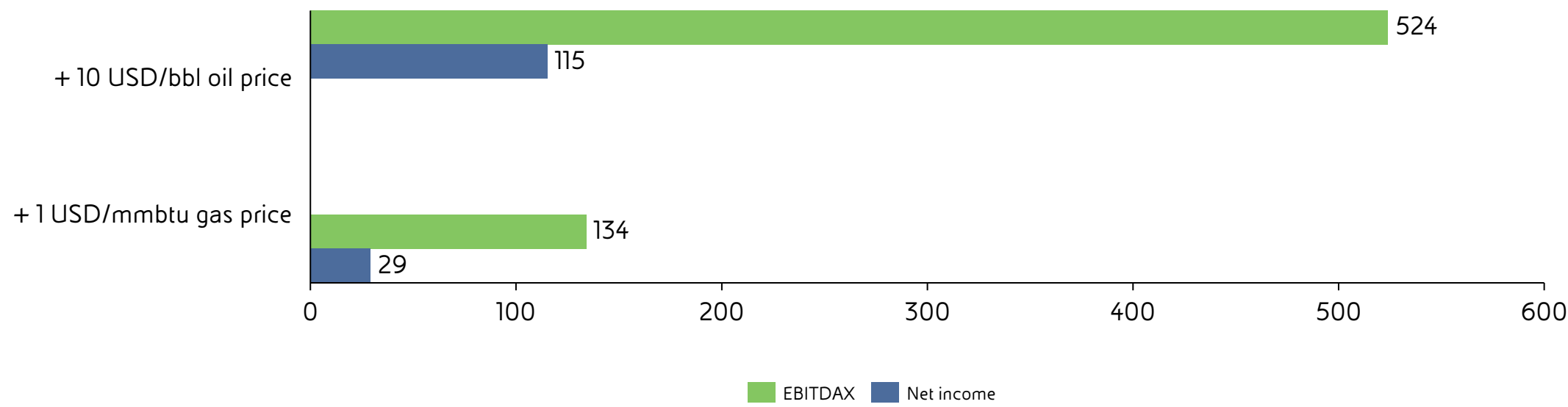
Appendix



Price sensitivities

Indicated effect on 2023 results¹

USD million



Price assumptions

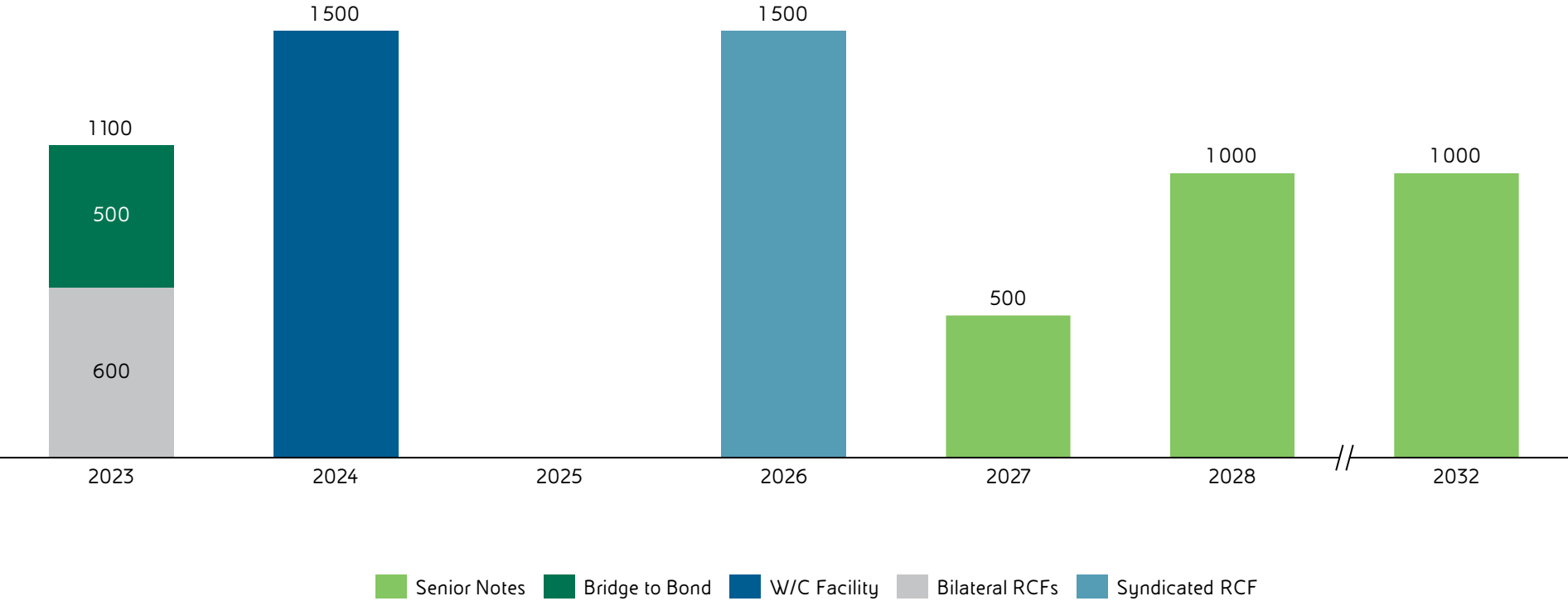
- Unless otherwise specified, all numbers are run on forward prices
- Assuming forward prices as of 30 January and contracted gas forward sales
- Prices in real 2023

	2023	2024	2025	Thereafter
Oil Price \$/bbl	85	77	72	70
Gas Price \$/bbl	134	119	107	74
Exchange Rate USD/NOK	9.5	9.0	9.0	9.0

Debt maturities

Maturity profile¹

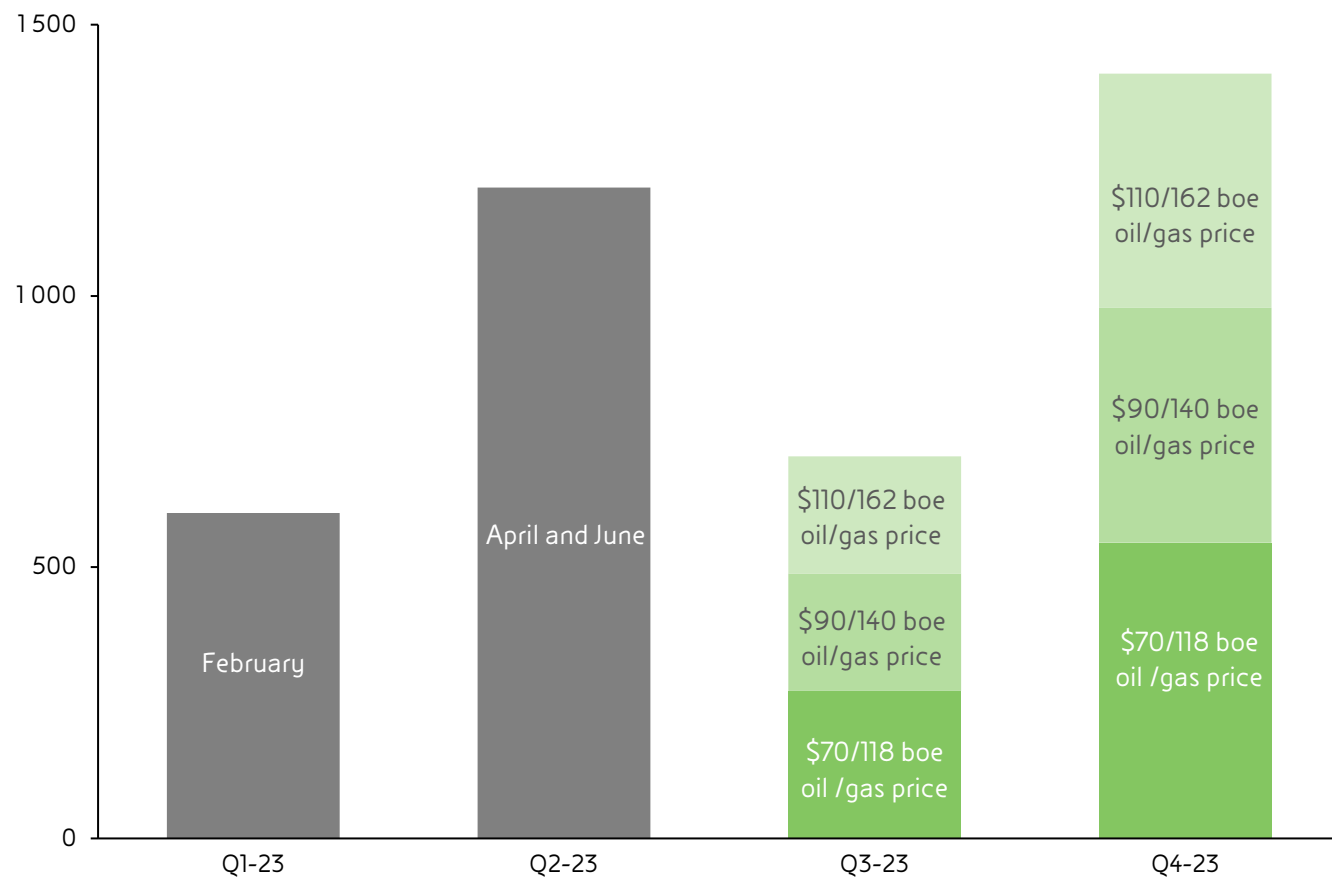
USD million



Tax guidance

Tax payments - Sensitivity for 2023

USD million



Q1 and Q2 related to 2022 tax payments

Tax for 2023 is paid in 6 installments:

- One payment in Q3 and two in Q4 2023.
- Remaining installments to be paid in H1 2024

Exploration campaign for 2023

Area	License	Prospect	Operator	Vår Energi share	Pre-drill unrisked mmboe	Pre-drill unrisked mmboe VE	Timing
Barents Sea	PL 229	Countach	Vår Energi	65%	41	27	Q1
North Sea	PL 554	Angulata	Equinor	30%	58	17	Q1
Norwegian Sea	PL 1005	Rondeslottet	Aker BP	40%	871	348	Q1/Q2
Balder Area	PL 956	Ringhorne N	Vår Energi	50%	28	14	Q3
Balder Area	PL 984	Norma	DNO	30%	64	19	Q3
Norwegian Sea	PL 090	Crino	Equinor	25%	75	30	Q3
Balder Area	PL 917	King 2	Vår Energi	40%	83	33	Q4
Barents Sea	PL 1025S	Venus	Vår Energi	30%	313	94	Q4



vår energi